UNIVERSITY OF UTAH
BOARD OF TRUSTEES MEETING
FEBRUARY 9, 2021

TRUSTEES PRESENT
Kim Brunisholz
H. David Burton
Katie Eccles (Vice-Chair)
Christian Gardner (Chair)
Ephraim Kum
Anne-Marie Lampropoulos
David Parkin
J. Steve Price
Randy Shumway
Jim Sorenson

UNIVERSITY REPRESENTATIVES PRESENT
Brooke Adams
Cathy Anderson
Gordon Crabtree
Randy Dryer
Alison Flynn Gaffney
Michael Good
Josh Grant
Mark Harlan
Steve Hess
Jeff Herring
Wendy Hobson-Rohrer
Dan Lundergan
Laura Marks
Lori McDonald
Janine Murphy
Chris Nelson
Jerry North
Jason Perry
Mark Rapaport
Daniel Reed
Laura Snow
Phyllis Vetter
Mary Ann Villarreal
Ruth Watkins
Karen West
Andy Weyrich
Bryce Williams
Gordon Wilson
Rebecca Wilson
Mark Winter
Shawn Wood
Heidi Woodbury
Executive Communications Manager
Chief Financial Officer
Retired, CEO, University of Utah Hospital and Clinics
President, Academic Senate
Executive Assistant, President’s Office
Executive Director, U of U Health Services Lines, Ancillary and Support Services
Senior Vice President, Health Sciences
Executive Director Development, College of Engineering
Athletics Director
Chief Information Officer
Chief Human Resources Officer
Associate Vice President for Health Sciences Education
Interim, CEO, University of Utah Hospital and Clinics
Special Assistant to the Senior Vice President for Academic Affairs
Vice President for Student Affairs
Manager, Administration, President’s Office
Director, Communications
Senior Director, Facilities & Engineering, University of Utah Hospitals and Clinics
Vice President, Government Relations
CEO Huntsman Mental Health Institute
Senior Vice President, Academic Affairs
Chief of Staff and Secretary to the University
Vice President and General Counsel
Vice President for Equity, Diversity, and Inclusion
President
Liaison to the Board of Trustees
Vice President for Research
President, Staff Council
Associate Vice President for Administrative Services
Associate Professor, College of Nursing
Associate Vice President, Budget and Finance
Communication Specialist, Marketing and Communications
Vice President for Institutional Advancement
CALL TO ORDER

Information: 1.01 – Call to Order

The virtual meeting of the Board of Trustees was called to order at 9:06 AM via Zoom. Chair Christian Gardner welcomed Trustees and others in attendance.

GENERAL CONSENT

Action (Consent): 2.01 – Minutes of the December 8 Meetings of the Trustees

Action (Consent): 2.02 – Faculty and Staff Matters (Appendix I)

Action (Consent): 2.03 – Sponsored Projects Report (Appendix II)

Action (Consent): 2.04 – Monthly Comparison (Gifts) Report (Appendix III)

Action (Consent): 2.05 – University Leases (Appendix IV)

Action (Consent): 2.06 – Report of Investments Portfolio for the Months of November and December (Appendix V)

Action (Consent): 2.07 – Faculty Awards (Appendix VI)

Action (Consent): 2.08 – Certificates – College of Mines & Earth Sciences (Appendix VII)

Action (Consent): 2.09 – Graduate Certificate – Tribal, Rural, and Underserved Medicine (Appendix VIII)

Action (Consent): 2.10 – Emphases – Advance Language, Literature, and Culture (Appendix IX)

Action (Consent): 2.11 – Emphases – Society and Culture (Appendix X)


Action (Consent): 2.13 – Institute – Clinical and Translational Science (Appendix XII)

Background materials are included in the Appendix (as noted above) and are on file in the office of the Secretary to the University.

ACTION AGENDA

Action: 3.01 – Master of Education (M.Ed.) in Health Professions

Wendy Hobson-Rohrer, associate vice president for Health Sciences Education, and Rebecca Wilson, associate professor, College of Nursing, introduced the proposed Master of Education in Health Professions.

The School of Medicine is proposing a master's level program focused specially on optimizing the preparation of faculty who educate health professional students within the complex environment of health systems (environments dedicated to promoting health and providing healthcare). The program is designed for individuals who possess a professional degree (Master's or Doctorate) or are currently enrolled in a professional degree program in a health profession and either have, or aspire to have, a responsibility as education practitioners, leaders, and scholars. These individuals are in the challenging position of balancing responsibility to serve patient needs while also teaching and mentoring a wide variety of trainees (e.g. students, interns, residents).

The goals are to optimize the educational skills of individuals who teach in health professions, primarily focused on clinical teaching, prepare leaders who can advance the practice of teaching and learning in the healthcare environment, and develop educational scholarship focused on the integration of education and health systems.

A copy of the report is included as Appendix XX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.02 – Naming of the Stephen C. and Lynda M. Jacobsen Tower at the College of Engineering

Heidi Woodbury, vice president for Institutional Advancement, and Josh Grant, executive director, Development & External Relations, in the College of Engineering, introduced the naming of the Stephen C. and Lynda M. Jacobsen Tower.

Stephen C. and Lynda M. Jacobsen Tower at the Kennecott Mechanical Engineering Building - In recognition of a commitment of $1 million as the leading private gift to the infill building project at the Kennecott Mechanical Engineering Building, the University of Utah would like to name the tower (infill space) in honor of Stephen and Lynda Jacobsen.

Josh Grant provided background on the gift. Mr. Jacobsen is a distinguished alumnus and a distinguished professor of the Mechanical Engineering Department at the University of Utah. As an inventor, Mr. Jacobson has been part of creations at Disneyland, Jurassic Park the movie, and contributed with Mark Fuller on a fountain in Las Vegas.


A copy of the report is included as Appendix XXI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

CHAIR’S REPORT

Action: 4.01 – Current Events and Announcement

Chair Christian Gardner noted the following on the presidential search and transition.

- President Watkins will be here through the end of March.
- The Utah Board of Higher Education will name an interim president in March.
- The Utah Board of Higher Education has announced the members of the presidential search committee. Harris Simmons, chair of the Utah Board of Higher Education and Chair Gardner will co-chair.
- The search website is presidentsearch.utah.edu.

Chair Gardner reminded Trustees that according to the Utah Board of Higher Education, the Trustees have the responsibility for the review and recommendations of institutional requests to adjust tuition and general student fees. Trustees are charged to review intuitional requests to consider access affordability and
justification. Trustees are encouraged to participate in the virtual Truth in Tuition meeting on the afternoon of March 8th.

**PRESIDENT’S REPORT**

**Action: 5.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research**

President Watkins noted the written report included in the agenda materials and highlighted the following:

- An engineering team from the University of Utah has received a $1.9 million grant from the U.S. Department of Energy to design and build a sensor system to help farmers make changes in how they grow and harvest crops that ultimately helps reduce carbon emission. USTAR associate professor Hanseup Kim, USTAR professor Carlos Mastrangelo, both in the U’s Department of Electrical and Computer Engineering, along with Peter D. and Catherine R. Meldrum Endowed Professor Milind Deo in the U’s Department of Chemical Engineering, and University of Nebraska-Lincoln agronomy and horticulture associate professor James Schnable, received a grant from the Advanced Research Project Agency-Energy (ARPAE) in the Department of Energy. They will design and build a self-sustaining carbon sensor system that can be deployable in the feedstock lands and generate geo-mapping of carbon distribution via machine-learning algorithms.

- Visiting Director of Jazz Studies in the College of Fine Arts, John Petrucelli, was asked by Disney to compose an original track from his perspective as a contemporary jazz musician for their latest release, *Soul*. He contacted current and former students, Tony Elison, a recent graduate on piano, and Chris Petty, a master’s graduate student, to assist with the composition.

- The 52nd Annual Public Media Awards were held virtually on Tuesday, January 26. PBS Utah was a finalist in three categories and won in two of them. PBS Utah’s, *Mariner Eccles: Father of the Modern Federal Reserve*, won in the Content – Historical Documentary category. This film is currently being distributed nationally via PBS’s PLUS service and will air nationally in January and February on WORLD Channel. PBA Utah’s digital series, *Let’s Talk: How to Talk to Kids About Race*, won in the Use of Digital Media Category. The series is hosted by University of Utah professor Karen Tao and can be seen here: https://www.pbsutah.org/lets-talk .

A copy of the items is included as Appendix XXII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**Action: 5.02 – Resolution of Appreciation and Gratitude for the Huntsman Cancer Institute**

President Watkins recognized the Huntsman Cancer Foundation for its generosity and support to the University in connection with the financing of the Primary Children’s and Families’ Cancer Research Center at the Huntsman Cancer Institute and read excerpts from the resolution.

A copy of the items is included as Appendix XXIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.
Action: 5.03 – Current Events and Updates

President Watkins provided a brief legislative update and the status of key legislation at this point in the session.

President Watkins noted the upcoming events:

- February 25 – Founders Day – Trustee Brunisholz encouraged all to attend the virtual Founders Day celebration and noted it will be a meaningful event recognizing outstanding alumni.
- May 6 – Commencement – the general, university-wide convocation will be a virtual event

SENIOR VICE PRESIDENTS REPORTS

Report: 6.01 – Health Sciences Report

Senior Vice President Mike Good again thanked the Huntsman Foundation for their dedication to the Huntsman Mental Health Institute for advancing mental health research and training and to serve as a model for Utah and the nation in mental health.

Dr. Good recognized Gordon Crabtree, retiring Hospitals and Clinics CEO, for his service to the University and Hospitals and Clinics. Trustees Katie Eccles, Steve Price and David Burton commented on what a privilege it’s been to work with Gordon over the years and commended him on his great work.

In a written report to the Board, Dr. Good noted the following:

Improving Community Health

- University of Utah Health has administered the Pfizer-BioNTech COVID-19 vaccine to about 73% of our health care workers: 16,000+ have received the first dose and 11,000+ have received the second dose.
- On January 12, 2021, U of U Health and leaders from Utah’s health care organizations issued a public statement declaring racism is a real threat to the health of our patients, our families, and our communities. As allies, we are taking steps to help overcome the healthcare disparities in our communities, including: providing services and personal protective equipment to marginalized communities; offering educational programs about COVID-19; building pipelines for people of color to find health care careers; keeping dollars in our community to create jobs and rebuild strained and decimated economies; listening to our patients and colleagues of color and learn from their experiences.

Improving Regional Health

- Destination Care, a collaborative program led by neurosurgery’s Bill Couldwell, MD, PhD, FACS, and Brennan Loyola, MBA, increases regional, national and international distinction for U of U Health’s specialty programs. Programs in skull base tumors, hip preservation, and aortic disease were successfully executed. All were proven to be pandemic proof and experienced a full recovery
in volumes over the last six months. In some cases, they experienced true growth during 2020—as high as 20% depending, on the specific program.

Research Milestones

- A new study led by Andrew Smith, PhD, director of the U of U Health Occupational Trauma Program at the Huntsman Mental Health Institute, suggests more than half of doctors, nurses, and emergency responders involved in COVID-19 care could be at risk for one or more mental health problems, including acute traumatic stress, depression, anxiety, problematic alcohol use, and insomnia. The results, published in the Journal of Psychiatric Research, showed problematic alcohol use, insomnia, and depression topping to be the most prevalent mental health disorders.

Awards, Grants & Recognition

- Jacqueline Eaton, PhD, gerontologist and assistant professor of nursing, received a $662,466 five-year K01 - Mentored Research Scientist Development Award from the NIH’s National Institute on Aging. Eaton’s research seeks to develop and test an intervention that will enhance active caregiver skill training enabling them to better manage behavioral symptoms and improve wellbeing associated with caring for patients with Alzheimer’s disease and related dementias.

Report: 6.02 – Academic Affairs Report

Senior Vice President Dan Reed gave a brief report on spring enrollment and admissions for fall:

- As of February 5 - enrollment is up 4 percent
- Credit hours are up for both undergraduates and graduates
- Fall 2021 applications are up for both in-state and out-of-state applicants

In a written report to the Board, Dr. Reed noted the following:

News Items

- First-ever STARS Gold Rating for Sustainability Efforts

  - The University of Utah has earned a STARS Gold rating from the Association for the Advancement of Sustainability in Higher Education (AASHE). This rating is based on how the University’s facilities and operations support sustainability, and also the academic offerings, engagement, and innovation and leadership. Congratulations to Sustainability Director Kerry Case, her team in the Sustainability Office, and all other partners across campus. This was a One U team effort!

- Early Admissions Digital Campaign

  - The University of Utah has sent admissions decisions to all students who submitted an application by the early action deadline of December 1, 2020. On Friday, January 15,
admitted students received an interactive and congratulatory text message, followed by an email, which prompted them to check their admissions status online. Approximately 10,000 admitted students received a celebratory acceptance package in the mail and were encouraged to share their excitement on social media using #NewToTheU.

- The 2020-21 Banner Project Class
  - For the second class of Banner Project recipients, Academic Affairs focused on two current issues of critical importance to all of us—COVID-19 and social justice. Nearly 20 faculty members will be recognized for their work exploring equity, diversity and/or social justice, and scholarly work which makes the university or the community around us more inclusive. Other members of our academic community who have been studying COVID-19 and its effects on our world will be honored as we continue to weather the global health crisis. Banners have been installed on poles along 1300 East, University Street and South Temple. The recipients also will be featured in a blog on the Academic Affairs pages and in social media.

- Library Futures Taskforce Surveying Campus Community
  - University Libraries are a critical element of the University of Utah culture, supporting research, scholarship and education. As the nature of academic publishing continues to shift, the Library Futures Taskforce is compiling data on how students, faculty and staff use the U’s library resources—everything from the recording and rare books collections to laptop checkout and 3D printing. Responses will determine what scholarly resources are most vital, how campus users access and produce them, and how the University of Utah Libraries can best continue to provide them.

A copy of the report is included as Appendix XXV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

UNIVERSITY FOCUS

Information: 7.01 – University Focus – Huntsman Mental Health Institute

Senior Vice President Mike Good introduced the Huntsman Mental Health Institute and invited Mark Rapaport, CEO, Huntsman Mental Health Institute, to present.

The opportunity we have here in Utah is remarkable. There has never been such a confluence of opportunity. It’s led by three different groups:

1. The University of Utah’s senior leadership team set a priority to tackle mental health that affects everyone. Suicide is a tremendous problem both nationally, where it’s in the top 10 causes of death in the United States, and locally in Utah where it’s the #1 cause of death among young people between the ages of 10-24. It takes a lot of courage for senior leadership, along with the support of the Trustees, to tackle the tough stuff.

2. Utah’s State Legislature agrees it’s time to address disparities that occur in terms of mental health and mental health problems.
3. The Huntsman family has made mental health an on-going initiative by making an initial gift of $150M to establish the Huntsman Mental Health Institute.

The convergence of these three factors has created a circumstance which enables the University of Utah and the state of Utah the opportunity to become the leader in mental and brain health nation-wide.

There are tremendous challenges facing us. CDC data shows that during this pandemic, 42 percent of people are having problems with anxiety and depression. Data also displays an increase in overdoses and use and misuse of substances, it’s skyrocketing. CEO Rapaport explained the Huntsman Mental Health Institute is in a unique position to take on this challenge and make significant changes to the mental health crisis.

In true One U fashion, various schools and colleges across campus, such as the School of Business, College of Education, College of Nursing, College of Social Work, and the College of Fine Arts, can work together to address the big problems that exist. Problems such as the stigma and chain analysis that keep people from getting mental health care. Disorders initially present during adolescence and young adulthood. Strategies need to be developed that will keep young children from getting ill, saving those children and their families.

Suicide needs to be addressed by researching everything from the social determinants of health impacting people and why they become suicidal to the molecular biology and the gene bind environment interaction that occur predisposing people and families to suicide.

Rural mental health is also a concern and must be confronted. Dr. Rapaport believes Utah is equipped to do this. Utah is the only state in the nation where the crisis line, SAFEUT, controls both the mobile assessment and diagnosis and treatment teams for adults and children, coordinated through the department of psychiatry. The intent behind the Huntsman Mental Health Institute is to tackle the big problems from a broader perspective. Diversity and inclusivity are important for success and enabling the foundation to be laid for the University and the state of Utah to be leaders in mental and brain health, not just in the next five years but for the next 50 and 100 years.

Representing the Trustees, Chair Gardner expressed appreciation for the excellent leadership Dr. Rapaport has provided since joining the University of Utah. The substantial changes he has made will help to grow the Huntsman Mental Health Institute in the right direction.

**ASUU UPDATE**

Report: 8.01 – ASUU Report

Trustee Ephraim Kum gave an overview of his written report noting accomplishments and issues of focus over the past month.
Trustee Ephraim Kum introduced to 2021-2022 ASUU Presidential Candidates.

- Nestel Ticket
  Lexy Nestel, President
  Tracey Mai, Vice President of University Relations
  Andrew Stender, Vice President of Student Relations

- Paul Ticket
  Jacob Paul, President
  Ethan Cuello, Vice President of University Relations
  Olivia Teerlink, Vice President of Student Relations

- Sanchez Ticket
  Alejandro Sanchez, President
  Darienne Debrule, Vice President of University Relations
  Kerry Larson, Vice President of Student Relations

- Wojciechowski Ticket
  Jess Wojciechowski, President
  Tiffany Chan, Vice President of University Relations
  Maryan Shale, Vice President of Student Relations

Each party gave a brief overview of their platform and goals. Elections will be held February 22 – February 25.

A copy of the report is included as Appendix XXVI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ACADEMIC SENATE

Report: 9.01 – Academic Senate Report

Academic Senate President Randy Dryer referred Trustees to his written report and offered to respond to questions.

Dryer thanked Trustees for adopting/approving Policy 6-315, Faculty Parental Benefits-Leaves of Absences. Career-line faculty on main campus have joined the tenure-line faculty, University staff and career-line faculty in the School of Medicine in being eligible for this benefit. Career-line faculty constitute approximately 40 percent of the total full-time faculty at the University of Utah.

A copy of the report is included as Appendix XXVII with the official minutes of this meeting and is on file in the office of the Secretary to the University.
INFORMATION AGENDA

Information: 10.01 – Graduate Council Review – School of Accounting

Information: 10.02 – Graduate Council Review – Operations and Information Systems

Information: 10.03 – Graduate Council Review – Medicinal Chemistry

Information: 10.04 – Graduate Council Review – Pharmacology and Toxicology

Chair Gardner introduced the Graduate Council Review. There were no questions or concerns raised by the Trustees.

A copy of the Graduate Council Review is included as Appendix XXVIII - XXXI respectively, with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ADJOURN

Resolution: Chair Christian Gardner recommended adjournment of the open meeting of the Board of Trustees.

At 10:50 a.m., the meeting was adjourned.

The next scheduled meeting will be held on March 9, 2021.

Motion to approve by Katie Eccles, second by David Parkin. Final Resolution: Motion Approved.

Signed by: Laura Snow

Date approved: 9 March 2021