TRUSTEES PRESENT
Kim Brunisholz
H. David Burton
Katie Eccles (Vice-Chair)
Ephraim Kum
Anne-Marie Lampropoulos
David Parkin
Randy Shumway
Jim Sorenson

EXCUSED
Christian Gardner (Chair)
J. Steve Price

UNIVERSITY REPRESENTATIVES PRESENT
Brooke Adams Executive Communications Manager
Cathy Anderson Chief Financial Officer
Jonathon Bates Executive Director, Real Estate
Miranda Best Outreach Coordinator, Hinckley Institute of Politics
Robin Burr Chief Design and Construction Officer
Joshua Clayton Manager, Chief Safety Office
Randy Dryer President, Academic Senate
Alison Flynn Gaffney Executive Director, U of U Health Services Lines, Ancillary and Support Services
Michael Good Senior Vice President, Health Sciences
Mark Harlan Athletics Director
Steve Hess Chief Information Officer
Marlon Lynch Chief Safety Officer
Laura Marks Special Assistant to the Senior Vice President for Academic Affairs
Lori McDonald Vice President for Student Affairs
Robert Muir Executive Director, Administrative Services, Treasury Services
Chris Nelson Director, Communications
Jason Perry Vice President, Government Relations
Annalisa Purser Executive Director/Director to Chief Safety Officer
Daniel Reed Senior Vice President, Academic Affairs
Patti Ross Chief Business Strategy Officer
Gina Shipley Managing Director of National Internships and Development Officer, Hinckley Institute of Politics
Laura Snow Chief of Staff and Secretary to the University
Natalie Tippets Special Assistant to the Vice President for Government Relations
Kyle Tucker Administrative Program Coordinator, Hinckley Institute of Politics
Phyllis Vetter Vice President and General Counsel
Karen West Liaison to the Board of Trustees
Andy Weyrich Vice President for Research
Wendy Wilde Administrative Assistant, Controller Office
CALL TO ORDER

Information: 1.01 – Call to Order

The virtual meeting of the Board of Trustees was called to order at 9:04 AM via Zoom. Vice-Chair Katie Eccles welcomed Trustees and others in attendance. She excused Christian Gardner and J. Steve Price who were unable to attend.

GENERAL CONSENT

Action (Consent): 2.01 – Minutes of the November 10 Meetings of the Trustees

Action (Consent): 2.02 – Faculty and Staff Matters (Appendix I)

Action (Consent): 2.03 – Monthly Comparison (Gifts) Report (Appendix II)

Action (Consent): 2.04 – University Leases (Appendix III)

Action (Consent): 2.05 – Report of Investments Portfolio for the Month of October (Appendix IV)

Action (Consent): 2.06 – Investment Compliance Report (Appendix V)

Action (Consent): 2.07 – Graduate Certificate – Latin American Studies (Appendix VI)


Action (Consent): 2.09 – Institute – Marriner Stoddard Eccles Institute for Economics and Quantitative Analysis (Appendix VIII)

Action (Consent): 2.10 – Undergraduate Certificate Stage Management (Appendix IX)

Action (Consent): 2.11 – General Revenue Bond Series 2021A and B – Approval to Issue General Revenue Bonds for Three New Money Projects, and Refunding of Previous Debt (Appendix X)

Motion to approve the Consent Calendar by Jim Sorenson, second by David Burton. Final Resolution: Motion Approved. Aye: H. David Burton, Katie Eccles, Anne-Marie Lamprooulos, David Parkin, Randy Shumway, and Jim Sorenson

Background materials are included in the Appendix (as noted above) and are on file in the office of the Secretary to the University.
ACTION AGENDA

Action: 3.01 – Real Estate Acquisition – Approval to Close on the Purchase of Property Located at 1527 – 1529 18th Street, NW in Washington D.C.

Jason Perry, vice president for Government Relations, introduced the proposed purchase of property located at 1527 – 1529 18th Street, NW in Washington D.C.

As presented to the Executive Committee of the Board of Trustees during their meeting on November 24, 2020, the University would like to close on the acquisition of the properties located at 1527 – 1529 18th Street in Washington, D.C. The following is a summary of the business terms of the transaction:

- 1527 – 1529 18th Street, NW, Washington, D.C.
  - 22,340 square feet
- Purchase Price: $13,260,000
  - Appraised value of $13.3M.
- Seller to leaseback the property for eight (8) months
  - Monthly rental amount: $59,339.58 full service
- Due diligence period expires January 9, 2021, during which time the deposit is fully refundable.
- Limited condition termination period expires March 10, 2021, during which time 50% of the deposit is refundable.

Approval would be contingent on the following due diligence items being successfully completed:

- Appraisal
- Title Report and Insurance Commitment
- Phase I Environmental
- ALTA Survey
- Architectural Feasibility Study

Approval is requested to authorize the University to close on the acquisition of the described property.

Fiscal Note: Additional operating budget or personnel will be funded through the Hinckley Institute of Politics.

President Watkins noted this is a very strategic opportunity for the University. This project will benefit:

- Interns from the U, as well as some from other Utah institutions
- Our presence in Washington, enhanced opportunities within the AAU (most member institutions have a footprint there)
- A gathering place for area alumni

Supportive comments from Trustees:
1. Able to purchase the building and adjacent carriage house at below market value
2. The Orrin G. Hatch Foundation has pledged to contribute and will also help with fundraising
3. Housing will be provided to students at a significantly reduced rate or free depending on whether it’s a paid or unpaid internship
4. Gives the University a holistic presence in Washington D.C.
Motion to approve 3.01 by Randy Shumway, second by Anne-Marie Lampropoulos. Final Resolution: Motion Approved. Aye: H. David Burton, Katie Eccles, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.02 – Real Estate Acquisition – Approval to Close on the Purchase of Property Located at Approximately 3700 South 5600 West in West Valley City, Utah

Jonathon Bates, executive director, Real Estate, introduced the proposed purchase of property located at Approximately 3700 South 5600 West in West Valley City, Utah.

As presented to the Executive Committee of the Board of Trustees during their meeting on November 24, 2020, the University would like to close on the acquisition of the following properties in West Valley City, Utah, on behalf of the University Hospital (UUHC):

- 5670 West Clima Drive
  - 7.98 acres (1 parcel)
  - $3,389,185
- 3784 South 5600 West
  - 3.71 acres (2 parcels)
  - $1,373,665
- 3722 South 5600 West
  - 2.97 acres (1 parcel)
  - $1,099,672
- 3762 South 5600 West
  - 3.93 acres (6 parcels)
  - $1,460,000
- 3696 South 5600 West
  - 1.05 acres (5 parcels)
  - $900,000
- 3793 South 5725 West
  - 1.5 acres (1 parcel)
  - $1,078,110

The total acquisition is 21.14 acres for a total price of $9,300,632 or $10.10/sf.

Approval would be contingent on the following due diligence items being successfully completed:

- Appraisal
- Title Report and Insurance Commitment
- Phase I Environmental
- ALTA Survey
- Architectural Feasibility Study

Approval is requested to authorize the University to close on the acquisition of the described property.
Fiscal Note: No additional operating budget or personnel will be required.

Motion to approve 3.02 by David Burton, second by Jim Sorenson. Final Resolution: Motion Approved. Aye: Kim Brunisholz, H. David Burton, Katie Eccles, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.03 – Real Estate Acquisition – Approval to Close on the Purchase of 96 Stalls in the 102 Tower Parking Garage Located at Approximately 102 South 200 East in Salt Lake City, Utah

Jonathon Bates, executive director, Real Estate, introduced the proposed purchase of 96 stalls in the 102 Tower parking garage located at approximately 102 South 200 East in Salt Lake City, Utah.

As presented to the Executive Committee of the Board of Trustees during their meeting on November 24, 2020, the University would like to close on acquiring the 96 stalls and obtain fee title ownership for the 102 Tower parking garage for a purchase price of $2,100,000.

Approval is requested to authorize the University to close on the acquisition of the described property.

Fiscal Note: No additional operating budget or personnel will be required.

Motion to approve 3.03 by Randy Shumway, second by David Parkin. Final Resolution: Motion Approved. Aye: Kim Brunisholz, H. David Burton, Katie Eccles, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action 3.04 – Capital Facilities Projects – Approval to Demolish the Annex Building and Provide a New Surface Parking Lot

Robin Burr, chief design and construction officer, introduced the project to demolish the Annex Building and provide a new surface parking lot.

The proposed project will provide a new 300-space surface parking lot in place of the Annex Building, east of the Huntsman Center Arena. The project will include hazardous materials abatement and demolition of the existing building. The new lot’s design and construction will also include site grading, asphalt parking lot installation, sidewalks, and landscaping.

The proposed total project budget is $2,025,366 and will be subsidized by Department funds.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.
Fiscal Note: No additional operating budget or personnel will be required. The state Operation and Maintenance (O&M) funding for this building is being redirected to the new Public Safety Building.

Comments from trustees included anecdotal and nostalgic connections to the Annex Building. Several fondly recalled classes and other experiences there. President Watkins noted the building went up following World War II and was intended to be a temporary classroom space. It more than served its purpose and life expectancy. President Watkins thanked Robin Burr, Cathy Anderson and their teams for all of their work to make the demolition possible.

**Motion to approve 3.04 by David Parkin, second by David Burton. Final Resolution: Motion Approved.** Aye: Kim Brunisholz, H. David Burton, Katie Eccles, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XIV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**UNIVERSITY FOCUS**

**Information: 4.01 – University Focus – University Safety**

President Watkins introduced the University Focus-University Safety and invited Marlon Lynch, chief safety officer, to present.

Since joining the University of Utah in February, Marlon Lynch began his efforts to build his team and reorganize the reporting structure.

As part of the reorganization, Lynch has developed partnerships with different campus areas that have some component of safety association. For example, Lynch has formed a collaboration with Andy Weyrich, vice president for Research regarding environmental safety and with Robin Burr, chief design and construction officer for security systems on campus. In 2021, Lynch will work with Senior Vice President Dan Reed and Chief Financial Officer Cathy Anderson to develop travel safety policies.

Another key component to the reorganization, Lynch has built an administrative support team. They will focus on policy development, internal affairs, professional accountability and partnerships.

A few key initiatives Lynch has worked on over the past few months:

- **Committees:**
  - Public Safety Advisory Committee
    - Co-chaired by two students
    - Serve as an advisor to the Chief Safety Office to review policies and procedures and help with implementation and prioritization of various initiatives
  - Independent Review Committee
    - Chaired by Amos Guiora, professor, College of Law
    - Review complaints against members of the Department of Public Safety
    - Comment on changes that may need to make with the departments’ policies and procedures
    - Produce an annual report regarding the complaints received
• Racist and Bias Incident Response Team
  o Chaired by Brian Nicholls, special assistant to the Chief Safety Officer
  o Collaborative effort between Public Safety, Equity, Diversity, and Inclusion and Student Affairs
  o Established a protocol for investigating complaints of racism and bias incidents
    • Provide a central reporting area, coordinate investigation, notify impacted communities and then follow up and provide services to impacted areas

• Chief Safety Office’s Strategic Plan
  o Developed a three-year plan
  o Vision: Uniting for a safe and empowered campus community
  o Goals
    • Achieve operational excellence
    • Strengthen trust with the community
    • Invest in talent development and plan for the future

The department began an accreditation process in June 2020 with enrollment in the Commission on Accreditation for Law Enforcement Agencies (CALEA) program. It is expected to take approximately 36 months and should be completed by mid-2023.

The construction of the new Public Safety Building will begin later this month and completion is expected is by late 2021.

Representing the Trustees, Vice-Chair Eccles expressed appreciation for the excellent leadership Marlon Lynch has provided since joining the University of Utah earlier this year. The substantial changes he has made will help grow the University in the right direction.

A copy of the report is included as Appendix XV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

CHAIR’S REPORT

Action: 5.01 – Current Events and Announcement

Vice-Chair Katie Eccles asked Trustee Kim Brunisholz to briefly report on Founders Day.

Trustee Brunisholz noted that the Founders Day celebration will be held virtually on February 25, 2021. This year the Alumni Association received over 30 nominations and ranked the nominations based on the following four categories:
  • Professionalism
  • Volunteerism and their contributions to the community
  • Awards previously received
  • Involvement on campus

The following individuals will be honored:

Distinguished Alumni
Rebecca J. Chavez-Houck
Ronald G. Coleman  
Sydnee Dickson  
Sara Jones  
Joan S. and Harold “Hal” Wolf

Honorary Alumnus  
Anne Osborn Poelman

Vice-Chair Eccles congratulated everyone for making it through the end of the semester saying we can be proud of how our University navigated the pandemic. Students were able to live in on-campus residence halls. There were relatively few COVID-19 infections that were handled prudently and safely. Students continued to receive a top-notch education despite the challenges, both through opportunities to be on campus and in a virtual classroom setting. She commended the President and her team for excellent leadership through this very trying year. The University was already well-positioned fiscally, organizationally and culturally to withstand the challenges of the pandemic.

A copy of the report is included as Appendix XVI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

PRESIDENT’S REPORT

Action: 6.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research

President Watkins thanked all who have been called upon to lead and make decisions during these difficult times, with particular commendation to Dan Reed, Mike Good, Lori McDonald, Mark Harlan, and Ephraim Kum. These individuals have played a crucial role in everything from instruction to health delivery, testing, keeping our students and student-athletes safe, and supporting the campus community through the challenges.

President Watkins noted the written report included in the agenda materials and highlighted the following:

- The Association of Public and Land-grant Universities (APLU) awarded to the University of Utah the Innovation and Economic Prosperity designation, which recognizes universities that promote growth, innovation and economic development in their regions.

Innovation and Economic Prosperity designees work with public and private sector partners in their states and regions to support economic development through various activities, including innovation and entrepreneurship, technology transfer, talent and workforce and community development, according to APLU. The APLU is a prestigious research, policy and advocacy organization dedicated to strengthening and advancing public universities' work in the U.S., Canada and Mexico.

President Watkins tasked Keith Marmer, chief innovation and economic engagement officer for the University, to lead the yearlong self-evaluation and application process required by the APLU. Marmer assembled an 11-person team to examine the U’s economic and community engagement enterprise’s strengths and opportunities and research the U’s impact in the region.
The team worked with the Kem C. Gardner Policy Institute to survey the President’s Leadership Council, hundreds of faculty members across the U campus and the University Alumni Association Board. Focus groups were conducted with leaders in industry, government and economic development agencies.

Feedback was virtually unanimous in advocating for a centralized office empowered by U leadership to expand economic enterprise and innovation. The result was the creation of the Partners for Innovation, Ventures, Outreach and Technology (PIVOT) Center that is tasked with leading a centralized and integrated strategy for technology commercialization, corporate engagement and economic development.

Academic programs, including more than 100 undergraduate and 90 graduate programs, contribute substantially towards the region’s human capital and workforce development needs. The U’s prominence as a research institution attracts talent to Utah from around the world to engage in top-tier research, where awards reached $603 million in FY2020. University researchers, including one Nobel laureate, have conducted ground-breaking research that led to the first artificial heart, discovering over 30 disease-causing genes and pioneering development of the internet.

- On November 11, in recognition of extraordinary community outreach, the Association of Public and Land-grant Universities (APLU) named the University of Utah’s University Neighborhood Partners (UNP) winner of the 2020 C. Peter Magrath Community Engagement Scholarship Award. The announcement was made during the group’s annual meeting. The award includes a sculpture and $20,000 prize.

The University of Utah partnered with Salt Lake City’s westside neighborhoods to form UNP to advance hyperlocal community engagement. UNP convenes university faculty, staff and students, westside residents, and local organizations and institutions to address resident-identified priorities in education, leadership and community capacity and well-being. These priorities, gathered through a yearlong research project, became the blueprint for UNP.

One UNP-supported effort, the Westside Leadership Institute, has aided hundreds of residents in building leadership and organizing skills, designing projects addressing local issues and starting community-based organizations. Another, the UNP Hartland Partnership Center (Hartland), is a hub where the University, organizations and community leaders collaborate on culturally responsive, resident-led neighborhood services and educational opportunities. UNP-supported efforts have contributed to the education of thousands of students, increased access to higher education for residents, disseminated knowledge through hundreds of academic, practitioner and community-oriented products and increased communities’ ability to define their future.

A copy of the items is included as Appendix XVII with the official minutes of this meeting and is on file in the office of the Secretary to the University.
**Action: 6.02 – Current Events and Updates**

President Watkins expressed appreciation for our athletic teams’ ability to stay safe, compete, and practice. Our student-athletes have worked hard for the opportunity to play this season. Credit goes to Athletic Director, Mark Harlan, and his team who have made great things happen.

Watkins also noted Lori McDonald’s, vice president for Student Affairs, remarkable leadership, noting the relatively smooth opening of Kahlert Village, and welcoming hundreds of new student residents during a pandemic. Lori and her team have managed this incredibly well and our students have been great partners, exhibiting responsible behavior and supporting and protecting others’ health.

President Watkins noted she has regular opportunities to interact with students through student office hours, engaging with the Presidential Intern cohort, as well as the ASUU leadership. She told the Trustees our students are doing pretty remarkable things. This past week, President Watkins recorded a podcast with several student entrepreneurs and innovators from the Lassonde Entrepreneur Institute. Pierre Lassonde, alumnus, donor for whom the Institute is named, also joined as a guest. The podcast gave excellent advice for future innovators, entrepreneurs and students. To view this and other podcasts, click here: [https://president.utah.edu/podcasts-videos/](https://president.utah.edu/podcasts-videos/)

**SENIOR VICE PRESIDENTS REPORTS**

**Report: 7.01 – Health Sciences Report**

Using a PowerPoint presentation, Senior Vice President Michael Good gave an update on the COVID-19 pandemic throughout the state of Utah and nationally and responded to questions from Trustees.

In a written report to the Board, Dr. Good noted the following:

**New Leadership**

- **Mark Rapaport, MD**, has been named chair of the Department of Psychiatry in the School of Medicine and CEO of the Huntsman Mental Health Institute, beginning January 1, 2021.
- **Yves Lussier, MD, FACMI**, has been named chair of the Department of Biomedical Informatics in the School of Medicine, beginning February 1, 2021.
- **Marika Jones, MBA**, previously interim chief philanthropy officer for University of Utah Health, was named Chief Philanthropy Officer, effective immediately.
- **Amy Locke, MD, FAAFP**, former co-director of the Resiliency Center, was named Chief Wellness Officer for University of Utah Health, effective on November 1, 2020.
- **Sam Finlayson, MD, MPH, MBA**, previously chair of the Department of Surgery in the School of Medicine, was named the Associate Vice President for Clinical Affairs and Chief Clinical Officer for University of Utah Health effective December 1, 2020.
Improving Community Health

- U of U Health and the VA of Salt Lake City Health Care System opened the South Jordan VA Clinic, located on the campus of U of U Health’s South Jordan Health Center in Daybreak. The clinic provides a full range of primary care and behavioral health services for veterans, including Tele-Health, Tele-Mental Health, and VA Video Connect Services.

Research Milestones

- In collaboration with the Eccles Health Sciences Library, U of U Health launched the Pioneering the Future: Stories of Discovery and Innovation campaign. These discoveries are archived in the Discovery and Innovation Digital Collection at University of Utah Health. Each month, the campaign will feature high-impact discoveries made by U of U Health researchers over the last five years. The first is titled “Rethinking Diabetes.”

- A new study conducted by researchers at U of U Health’s Huntsman Mental Health Institute has detected more than 20 genes that could play a role in suicide deaths. The findings, published in The American Journal of Psychiatry, could lead to better ways to predict who might be at risk for suicide and inform new strategies for preventing the worst from happening.

A copy of the report is included as Appendix XVIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Report: 7.02 – Academic Affairs Report

Senior Vice-President Dan Reed reported the State Board of Education has commissioned a working group to look at the future of higher education in the state. It includes a mix of presidents, board members, and representatives from the various universities and technical schools. Conversations are focused around what has been discussed in budget meetings, a mix of education for life-time and skills that have a shorter half-life--how we think of the changing nature of higher education. Dr. Reed and Associate Vice President Deb Keyek-Franssen will represent the University of Utah on the working group.

In a written report to the Board, Dr. Reed noted the following:

Library Futures Initiative Begins with Town Halls

- Academic libraries have transformed, and the process of change is not slowing down. The future of academic publishing is in flux as social, technical, and economic models reshape how researchers publish and disseminate new knowledge. Simultaneously, academic libraries remain primary sites for collaborative student study and navigation of an increasingly diverse digital world.

To help guide the University’s strategic planning process through these shifts, SVP Dan Reed has charged a broad campus taskforce—with faculty, staff, and student representatives drawn from across academic affairs and health sciences—to solicit community input and offer recommendations.
Four virtual Town Halls were scheduled to allow the U community, students, faculty and staff to share how they use the library’s facilities, services, and collections. The final two Town Halls are scheduled for December 7 and 9.

Executive Searches

University of Utah administrators have started searches for a new Dean of Undergraduate Studies and Director of the Office of Global Engagement to fill positions created by these changes:

- Senior Associate Vice President for Academic Affairs and Dean of Undergraduate Studies Martha Bradley Evans will retire from her administrative work at the end of the 2020-2021 Academic Year and return to the classroom exclusively.

- Chief Global Officer Chris Ireland will retire at the end of the school year.

A copy of the report is included as Appendix XIX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ASUU UPDATE

Report: 8.01 – ASUU Report

Trustee Ephraim Kum gave an overview of his written report noting accomplishments and issues of focus over the past month.

A copy of the report is included as Appendix XX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ACADEMIC SENATE

Report: 9.01 – Academic Senate Report

Academic Senate President Randy Dryer referred Trustees to his written report and offered to respond to questions.

A copy of the report is included as Appendix XXI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ADJOURN

Resolution: Vice-Chair Katie Eccles recommended adjournment of the open meeting of the Board of Trustees.

At 11:00 a.m., the meeting was adjourned.

The next scheduled meeting will be held on February 9, 2021.
Motion to approve by Jim Sorenson, second by Randy Shumway. Final Resolution: Motion Approved. Aye: Kim Brunisholz, H. David Burton, Katie Eccles, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, Randy Shumway, and Jim Sorenson

Signed by: Laura Snow

Date approved: 9 February 2021