TRUSTEES PRESENT
Kim Brunisholz
Katie Eccles (Vice-Chair)
Maria Garcia
Christian Gardner (Chair)
David Parkin
J. Steve Price (via Zoom)
Bassam Salem
Randy Shumway
Jim Sorenson (via Zoom)
Jessica Wojciechowski

UNIVERSITY REPRESENTATIVES PRESENT
Cathy Anderson Chief Financial Officer
Morgan Aguilar Communication Specialist, Marketing and Communications
Robin Burr Chief Design and Construction Officer
Anna Carpenter Project Director for Presidential Initiatives
Andrea Cravag Architectural Project Manager, Planning, Design and Construction
Sam Finlayson Associate Vice President, Office of Senior Vice President for Health Sciences
Alison Flynn Gaffney Interim Chief Operating Officer / Executive Director, U of U Health Services Lines, Ancillary and Support Services
Michael Good Senior Vice President, Health Sciences
Chase Hagood Senior Associate Vice President for Academic Affairs
Mark Harlan Athletics Director
Christy Hopkins Associate Professor, Department of Emergency Medicine
Ischa Jensen Director Planning and Operations University of Utah Health Hospitals and Clinics
Grant Lasson Associate Vice President for Strategy / CSO, Office of Senior Vice President for Health Sciences
Dan Lundergan Chief Executive Officer, University of Utah Health Hospitals and Clinics
Laura Marks Special Assistant to the Senior Vice President for Academic Affairs
Ben McAdams Adjunct Professor, S.J. Quinney College of Law
Lori McDonald Vice President for Student Affairs
Tad Morley Executive Director Business and Network Development, Health Sciences
Robert Muir Executive Director, Debt and Asset Management
Chris Nelson Interim Chief Marketing & Communications Officer
Ken Nye Deputy Chief Facilities Officer
Charlton Park Chief Financial Officer, University of Utah Health Hospitals and Clinics
Jason Perry Vice President, Government Relations
Christina Porucznik President, Academic Senate
Taylor R. Randall President
Daniel Reed Senior Vice President, Academic Affairs
Patti Ross Chief Business Strategy Officer
Jo Scofield President, University of Utah Staff Council
Laura Snow Chief of Staff and Secretary to the University
Brian Watts Deputy General Counsel
Karen West Liaison to the Board of Trustees
Gordon Wilson Associate Vice President for Administrative Services
Mark Winter Assistant Vice President, Budget and Finance
CALL TO ORDER

Information: 1.01 – Call to Order

The meeting of the Board of Trustees was called to order at 9:03 AM in the Cleone Peterson Eccles Alumni Center, Sorenson Legacy Foundation Boardroom. Chair Christian Gardner welcomed Trustees and others in attendance.

GENERAL CONSENT

Action (Consent): 2.01 – Minutes of the October 12 Meetings of the Trustees

Action (Consent): 2.02 – Faculty and Staff Matters (Appendix I)

Action (Consent): 2.03 – Sponsored Projects Report (Appendix II)

Action (Consent): 2.04 – Monthly Comparison (Gifts) Report (Appendix III)

Action (Consent): 2.05 – University Leases (Appendix IV)

Action (Consent): 2.06 – Report of Investments Portfolio for the Month of September (Appendix V)

Action (Consent): 2.07 – Department – Emergency Medicine (Appendix VI)

Action (Consent): 2.08 – Capital Facilities Projects – Approval to Remodel Space in Building 379, Level 1 for Temporary Relocation of Anesthesiology Bioengineering and Simulation Departments (Appendix VII)

Action (Consent): 2.09 – Capital Facilities Projects – Approval to Remodel Space in the Merrill Engineering Building for the College of Engineering (Appendix VIII)

Action (Consent): 2.10 – Emphasis – Master of Science in Clinical Investigation, Global Health Innovation and Technology (Appendix IX)

Motion to approve the Consent Calendar by Kim Brunisholz, second by Maria Garciaz. Final Resolution: Motion Approved. Aye: Kim Brunisholz, Katie Eccles, Maria Garciaz, Christian Gardner, David Parkin, J Steve Price, Bassam Salem, and Jim Sorenson.

Background materials are included in the Appendices (as noted above) and are on file in the office of the Secretary to the University.
ACTION AGENDA

Action: 3.01 – Capital Facilities Projects – Approval to Renovate Space in the Film and Media Arts Building for the College of Fine Arts

Robin Burr, Chief Design and Construction Officer, introduced the proposed renovation of space in the Film and Media Arts Building.

The proposed project will remodel existing space on the second floor and minimal space on the first floor of Building 36. This project will provide additional spaces for galleries and a more welcoming area for students, faculty, and the public. Work will include a general upgrade of the second floor to have new gallery and classroom spaces, seismic upgrades, HVAC improvements, and new office and administrative spaces. Other portions of the building will be addressed in subsequent phases. New furnishings and equipment are also included.

The proposed total project budget is $1,912,665 and will be funded by a combination of private gifts and Department funds.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

Fiscal Note: No additional operating budget or personnel will be required.

Additional clarifying questions were raised and addressed prior to the motion to approve the proposed degree.

Motion to approve the item 3.01 by Maria Garciaiz, second by Kim Brunisholz. Final Resolution: Motion Approved. Aye: Kim Brunisholz, Katie Eccles, Maria Garciaiz, Christian Gardner, David Parkin, J Steve Price, Bassam Salem, Randy Shumway, and Jim Sorenson.

A copy of the report is included as Appendix X with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.02 – Capital Facilities Projects – Approval to Build Out Shelled Space on Level A of the Huntsman Cancer Institute, Research South, Building for the Huntsman Cancer Institute

Robin Burr, Chief Design and Construction Officer, introduced the proposed build out of shelled space on Level A of the Huntsman Cancer Institute, Research South, Building for the Huntsman Cancer Institute.

The proposed project will remodel shelled space in the basement, Level A, of the HCI Research South, (Phase IV). The space will be completed to accommodate a new cyclotron and supporting areas. The cyclotron lab will be a fully functioning Good Manufacturing Practices compliant lab providing pharmaceuticals throughout the west. The project scope also includes providing a new exterior door to the shipping area and a new driveway connecting it to the existing parking area on the South.

The proposed total project budget is $6,045,820 and will be funded by the Huntsman Cancer Institute.
Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

Fiscal Note: No additional operating budget or personnel will be required.

Additional clarifying questions were raised and addressed prior to the motion to approve the proposed project.

**Motion to approve the item 3.02 by Maria Garcia, second by David Parkin. Final Resolution: Motion Approved.** Aye: Kim Brunisholz, Katie Eccles, Maria Garcia, Christian Gardner, David Parkin, J Steve Price, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

A copy of the report is included as Appendix XI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**Action: 3.03 – Capital Facilities Projects – Approval to Construct Impact Health and Prosperity Epicenter**

Robin Burr, Chief Design and Construction Officer, and Robert Muir, Executive Director, Debt and Asset Management, introduced the project to construct the Impact Health and Prosperity Epicenter.

The proposed project will follow the Live-Learn model of Lassonde Studios. In 2021, the Legislature approved this project with $85.7 million of revenue bonding authority and a scope that included 575 new beds of on-campus housing. Due to increasing demand for student housing, approval is sought to increase the project scope by 200 beds to a total of 775 new beds. The project will continue to house the Sorenson Impact Center and the Center for Business, Health and Prosperity. The project was previously approved with 254,882 square feet. The additional scope will add 17,512 square feet bringing the total to 272,394. Additional detail and justification are provided in the FY23 Capital Development Project Request.

The proposed total project budget is $118,700,000, an increase of $33 million. It will be funded by revenue bonds that will be repaid through housing revenues and donations.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project. If approved by Trustees, the project will then be submitted to the State Board of Higher Education, State Building Board, and then the Legislature for approval of the project and associated revenue bonds.

Fiscal Note: Operating costs will be funded by revenues derived from the additional beds.

**Motion to approve 3.03 by Randy Shumway second by Jim Sorenson. Final Resolution: Motion Approved.** Aye: Kim Brunisholz, Katie Eccles, Maria Garcia, Christian Gardner, David Parkin, J Steve Price, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

A copy of the report is included as Appendix XII with the official minutes of this meeting and is on file in the office of the Secretary to the University.
Action: 3.04 – Capital Facilities Projects – Approval to Construct the West Valley Health Center

Mike Good, Senior Vice President for Health Sciences, introduced the proposed construction of the West Valley Health Center.

The proposed West Valley Health Center will be constructed in the area of 3750 South and 5600 West in West Valley City. Phase 1 will include (a) a 159,000 square foot ambulatory building housing 185 exam rooms and full ancillary services; and (b) a 428,000 square foot inpatient hospital with 187 inpatient beds, 22 ED beds, 25 operating & procedure rooms, and full ancillary services. This expansion will address the ongoing growth of U Health in a location that is in need of health care resources and where a large portion of the population identifies U Health as their preferred health care provider. Additional detail and justification are provided in the FY23 Capital Development Project Request.

The proposed total project budget is $400,000,000 which will be funded by revenue bonds that will be repaid through clinical revenues.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project. If approved by Trustees, the project will then be submitted to the Utah Board of Higher Education, State Building Board, and then the Legislature for approval of the project and associated revenue bonds.

Fiscal Note: Operating costs will be funded by clinical revenues

President Randall commented on the additional components of the larger initiative in West Valley City and thanked University Neighborhood Partners, VP Mary Ann Villarreal and many other partners who will assist in the larger initiative. President Randall introduced Ben McAdams and Anna Carpenter who gave a broad overview of the larger initiative.

Additional clarifying questions were raised and addressed prior to the motion to approve the proposed project.


A copy of the report is included as Appendix XIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

CHAIR’S REPORT

Action: 4.01 – Current Events

Chair Christian Gardner thanked those who were able to attend the Olympic Cauldron Plaza unveiling last month. Among the speakers at the event were President Randall, Senator Romney, Olympic and Paralympic Athletes. It was a good gathering with community leaders, national and international Olympic representatives to reflect our history at the 2002 Winter Games.
PRESIDENT’S REPORT

Report: 5.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research

President Randall referred Trustees to the written report included in the agenda materials noting that many remarkable things are happening at the University of Utah.

A copy of the items is included as Appendix XIV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Report: 5.02 – Current Events and Updates

President Randall noted the following:
- Congratulated Andy Weyrich, Vice President for Research, on his new position as president of the Oklahoma Medical Research Foundation and thanked him for his outstanding service to the University of Utah.
- The ‘Listen and Learn’ tour continues – these sessions are helping to inform his vision for the University and our aim to be a top 10 public university with accompanying societal impact
- Attended first Association of American Universities meeting in Washington D.C.
- November is Native American Heritage Month – The University has planned a slate of events to celebrate. Thanked the Native American faculty, staff and students, who help to make our campus stronger.
- We also celebrate and honor our Veterans – a full schedule of events on Thursday, November 11th

SENIOR VICE PRESIDENTS REPORTS

Report: 6.01 – Health Sciences Report

In a written report to the Board, Dr. Mike Good noted the following:

Recognition

- Spencer Fox Eccles was recently recognized by Utah Business as a 2021 Healthcare Hero for his tireless and continual efforts to improve the state of health in Utah. Also honored was Kavish Choudhary, PharmD, MS, senior director of inpatient and infusion pharmacy services at University of Utah Hospitals and Clinics.

- In 2021, Vizient ranked U of U Health No. 4 in the nation for quality and safety, top 10 for the 12th consecutive year; and No. 2 in the nation for ambulatory care, top 5 for the 7th consecutive year. Additionally, Erin Fox, PharmD, won the inaugural Vizient Pharmacy Vision Award for elevating pharmacy practice standards.

- U of U Health is one of 44 health care organizations in the nation to be honored by the American Medical Association (AMA) as a 2021 Joy in Medicine™ Recognized Organization. The AMA distinction recognizes health systems with a demonstrated commitment to preserving the well-
being of health care team members by engaging in proven efforts to combat work-related stress and burnout.

**Improving Community Health**

- U of U Health has been the exclusive health partner of Silicon Slopes since 2018. In October, we expanded our partnership to include a new health insurance product, called Silicon Slopes Health Plans, offered to any businesses in the network with 2-50 employees.

A copy of the report is included as Appendix XV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**Report: 6.02 – Academic Affairs Report**

Shared in a written report to the Board, Dr. Reed noted the following:

**News Items:**

- **CIP Initiative & Fellows**

  Leaders of the Center for High Performance Computing (CHPC), the Scientific Computing and Imaging (SCI) Institute, and the Utah Informatics Initiative (UI2) are launching two new initiatives: one that looks for opportunities to embed faculty into research labs, and a new network of cyberinfrastructure professionals (CIPs) who will work at SCI, CHPC and other units across the University of Utah campus to build connections between researchers and the software and data specialists who can help enhance their research.

  These moves are driven in part by the explosive growth of digital data and advancements in computing power, but also by the limits of desktop computing to address complex problems and large-scale data. As research projects become more intricate and require manipulation of larger data sets and more complex programming, faculty need both exposure to and access to the expertise of software developers, data analysts and designers who currently are spread across campus. There are approximately 1,000 university employees working with university faculty to analyze and break down data; design and implement models; and create simple gaming and survey technology to aid in research projects across campus.

  Both programs will launch in November.

- November 8 – 12 First Gen Cohort week

A copy of the report is included as Appendix XVI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**ASUU UPDATE**

**Report: 7.01 – ASUU Report**
Trustee Jessica Wojciechowski gave an overview of her administration accomplishments and issues of focus over the past month.

ACADEMIC SENATE

Report: 8.01 – Academic Senate Report

Academic Senate President Christina Porucznik referred Trustees to her written report and offered to respond to questions.

A copy of the report is included as Appendix XVII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

INFORMATION

Information: 10.01 – Graduate Council Review – Asian Studies Program

Information: 10.02 – Graduate Council Review – Division of Medical Laboratory Sciences in Dept. of Pathology

Information: 10.03 – Graduate Council Review – Division of Microbiology & Immunology in Dept. of Pathology

Chair Gardner referenced the Graduate Council Reviews and invited questions. None were raised.

A copy of the Graduate Council Review is included as Appendix XVIII - XX respectively, with the official minutes of this meeting on file in the office of the Secretary to the University.

ADJOURN

Resolution: Chair Christian Gardner recommended a motion to adjourn the open meeting of the Board of Trustees.

At 10:46 a.m., the meeting was adjourned.

The next scheduled meeting will be held on December 14, 2021.

Motion to approve by Kim Brunisholz, second by Maria Garciaz. Final Resolution: Motion Approved.

Signed by: Laura Snow

Date approved: 14 December 2021