TRUSTEES PRESENT
Kim Brunisholz
Maria Garcia
Christian Gardner (Chair)
David Parkin (via Zoom)
J. Steve Price

Bassam Salem
Randy Shumway (via Zoom)
Jim Sorenson
Jessica Wojciechowski

Excuse
Katie Eccles (Vice-Chair)

UNIVERSITY REPRESENTATIVES PRESENT
Cathy Anderson Chief Financial Officer
Robin Burr Chief Design and Construction Officer
Kevin Carrillo Director, Development, S.J. Quinney College of Law
Chris Dansie Associate Professor, Operations & Information Systems
Alison Flynn Gaffney Interim Chief Operating Officer / Executive Director, U of U Health Services Lines, Ancillary and Support Services
Sarah George Chief Philanthropy Officer
Brian Gibson Chief Global Officer
Michael Good Senior Vice President, Health Sciences
Josh Grant Executive Director of Development, College of Engineering
Mark Harlan Athletics Director
Jeff Herring Chief Human Resources Officer
Ischa Jensen Director Planning and Operations University of Utah Health Hospitals and Clinics
Dan Lundergan Chief Executive Officer, University of Utah Health Hospitals and Clinics
Laura Marks Special Assistant to the Senior Vice President for Academic Affairs
Lori McDonald Vice President for Student Affairs
Robert Muir Executive Director, Debt and Asset Management
Chris Nelson Interim Chief Marketing & Communications Officer
Ken Nye Deputy Chief Facilities Officer
Jason Perry Vice President, Government Relations
Christina Porucznik President, Academic Senate
Annalisa Purser Executive Officer/Director to Chief Safety Officer
Taylor R. Randall President
Daniel Reed Senior Vice President, Academic Affairs
Steve Robinson Senior Associate Vice President, Enrollment Management
Patti Ross Chief Business Strategy Officer
Glen Schmidt Department Chair, Operations & Information Systems
Jo Scofield President, University of Utah Staff Council
Laura Snow Chief of Staff and Secretary to the University
Jake Sorenson Associate Director Business / Advertising, Student Media
Keith Squires Interim Chief Safety Officer
Phyllis Vetter Vice President and General Counsel
CALL TO ORDER

Information: 1.01 – Call to Order

The meeting of the Board of Trustees was called to order at 9:03 AM in the Cleone Peterson Eccles Alumni Center, Sorenson Legacy Foundation Boardroom. Chair Christian Gardner welcomed Trustees and others in attendance and excused Katie Eccles who was unable attend.

GENERAL CONSENT

Action (Consent): 2.01 – Minutes of the August 10 and September 14 Meetings of the Trustees

Action (Consent): 2.02 – Faculty and Staff Matters (Appendix I)

Action (Consent): 2.03 – Sponsored Projects Report (Appendix II)

Action (Consent): 2.04 – Monthly Comparison (Gifts) Report (Appendix III)

Action (Consent): 2.05 – University Leases (Appendix IV)

Action (Consent): 2.06 – Report of Investments Portfolio for the Month of July and August (Appendix V)

Action (Consent): 2.07 – Investment Compliance Report (Appendix VI)

Action (Consent): 2.08 – Center – Reproductive and Sexual Health Access, Science, Coverage, Equity, Innovation and Training (ASCENT) (Appendix VII)

Action (Consent): 2.09 – Department Physical Medicine and Rehabilitation (Appendix VIII)

Action (Consent): 2.10 – Emphasis – Master of Science in Clinical Investigation, Global Health Innovation and Technology (Appendix IX)

Action (Consent): 2.11 – Minor – Business Analytics (Appendix X)
Action (Consent): 2.12 – Program Change – Doctor of Physical Therapy (Appendix XI)

Action (Consent): 2.13 – Program Change – Special Education Distance Learning Modalities (Appendix XII)


Action (Consent): 2.15 – Discretionary Funds Report (Appendix XIV)


Action (Consent): 2.17 – Stephen B. Dorrough, J.D., and Kit Y. Dorrough Rare Book Room (Appendix XVI)

Action (Consent): 2.18 – Capital Facilities Projects – Approval to Provide Improvements to Lots 76 and 80 for Auxiliary Services (Appendix XVII)

Action (Consent): 2.19 – Capital Facilities Projects – Approval to Remodel Space in the Carolyn Tanner Irish Humanities Building for the College of Humanities (Appendix XVIII)

Action (Consent): 2.20 – Capital Facilities Projects – Approval to Remodel Space in the Marriott Library, Levels 1 and 2, for the Marriott Library (Appendix XIX)

Action (Consent): 2.21 – Capital Facilities Projects – Approval to Remodel Space on the Second Floor of the Naval Sciences Building for the AFROTC (Appendix XX)

Action (Consent): 2.22 – Capital Facilities Projects – Approval of University Request for Fiscal Year 2022 – 2023 State Capital Improvement Funds (Appendix XXI)

Action (Consent): 2.23 – ASUU Redbook Changes (Appendix XXII)

Action (Consent): 2.24 – Student Media Bylaw Changes (Appendix XXIII)

Motion to approve the Consent Calendar by Jim Sorenson, second by Maria Garcia. Final Resolution: Motion Approved. Aye: Kim Brunisholz, Maria Garcia, Christian Gardner, David Parkin, J Steve Price, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

Background materials are included in the Appendices (as noted above) and are on file in the office of the Secretary to the University.

ACTION AGENDA

Action: 3.01 – Master of Science in Cybersecurity Management

Professor Chris Dansie, Operations and Information Systems introduced the Master of Science in Cybersecurity Management.
The David Eccles School of Business at the University of Utah proposes a new master’s degree focusing on developing leaders in the area of cybersecurity. As leaders they will design, implement, and operate a security program intended to reduce risk of compromise of the organization’s data.

Cybersecurity is a part of the broader field of information systems, where many of the workers have a non-technical educational background due to the broad nature of the topic and the need for cybersecurity at the people, process, and technology levels. As such, cybersecurity is an ideal topic for a specialized master’s degree in the David Eccles School of Business that does not require the student to have an information technology-specific bachelor’s degree.

A student would obtain this specialized master’s degree in three or more semesters in a full-time capacity or part-time for working professionals. The 30-credit hour degree is structured to provide coursework in the foundations of information technology and topics in cybersecurity engineering, operations, management, and leadership. The degree will be delivered in-person and online to meet global demand. Information technology is at the core of all industries, but data repositories are under constant attack by adversaries from around the globe. Master of Science in Cybersecurity Management (MSCM) graduates will be equipped to take the lead in the design, operation and monitoring of security controls to protect corporate and consumer data in an age of ever-increasing aggression and sophistication on the part of adversaries. The program is expected to commence in Fall Semester, 2021.

Additional clarifying questions were raised and addressed prior to the motion to approve the proposed degree.

**Motion to approve the item 3.01 by Bassam Salem, second by Jim Sorenson. Final Resolution: Motion Approved. Aye: Kim Brunisholz, Maria Garcia, Christian Gardner, David Parkin, J Steve Price, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.**

A copy of the report is included as Appendix XXIV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**Action: 3.02 – Capital Facilities Projects – Approval to Construct Kahlert Village Student Housing, 4th Wing**

Robin Burr, Chief Design and Construction Officer, Lori McDonald, Vice President for Student Affairs and Rob Muir, Executive Director, Debt and Asset Management introduced the proposed construction of the Kahlert Village Student Housing Fourth Wing.

The proposed project will construct the 4th wing that was anticipated in the planning of the original Kahlert Village project. The 109,727 square foot addition will consist of five stories and provide an additional 430 beds bringing the total bed count for Kahlert Village to 1,422 beds. Program space will be provided on the ground level while the addition will take advantage of existing dining and support spaces previously constructed in Kahlert Village. Additional detail and justification are provided in the FY23 Capital Development Project Request.

The proposed total project budget is $47,593,874 and will be funded by revenue bonds that will be repaid through housing revenues. The University is also seeking donations to help cover project costs.
Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project. If approved by Trustees, the project will then be submitted to the Board of Higher Education, State Building Board, and then the Legislature for approval of the project and associated revenue bonds.

Fiscal Note: Operating costs will be funded by revenues derived from the additional beds.

Additional clarifying questions were raised and addressed prior to the motion to approve the proposed project.

**Motion to approve the item 3.02 by Maria Garcia, second by David Parkin. Final Resolution: Motion Approved.** Aye: Kim Brunisholz, Maria Garcia, Christian Gardner, David Parkin, J Steve Price, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

A copy of the report is included as Appendix XXV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**Action: 3.03 – Capital Facilities Projects – Approval to Renovate Space in the HEDCO Building for the College of Engineering**

Robin Burr, Chief Design and Construction Officer introduced the renovation of space in the HEDCO Building for the College of Engineering.

The proposed project will renovate existing space on Levels 1 and 2 to provide additional lab space. Work includes creating two floors of lab space from the high bay space in Room 130, and remodel of existing space in Rooms 110, 118 and 116. A new stairway and passenger elevator will be added. Current multi-stall restrooms will be remodeled, and four additional single-use restrooms added. Upgrades to power, HVAC, window replacement and added insulation will increase the building’s efficiency.

The proposed total project budget is $4,774,682 and will be funded by the Department and anticipated donor funds.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

Fiscal Note: No additional operating budget or personnel will be required.

**Motion to approve 3.03 by J Steve Price, second by Kim Brunisholz. Final Resolution: Motion Approved.** Aye: Kim Brunisholz, Maria Garcia, Christian Gardner, David Parkin, J Steve Price, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

A copy of the report is included as Appendix XXVI with the official minutes of this meeting and is on file in the office of the Secretary to the University.
Action: 3.04 – Capital Facilities Projects – Approval to Remodel Space in Area D, Level 4 of the University Hospital for the Department of Acute Internal Medicine

Robin Burr, Chief Design and Construction Officer and Dan Lundergan, CEO, University of Utah Health Hospitals and Clinics introduced the renovation of space in Area D, Level 4 of the University Hospital for the Department of Acute Internal Medicine.

The proposed project will remodel space to accommodate the D40 inpatient unit currently located in the University Hospital. The department will be relocated to Area E, Level 4 upon completion of the new space. Work includes replacing all patient rooms, converting them to single bed occupancies with ADA compatible toilet rooms, headwalls, medical gases and upgrades for potential ICU capabilities. Aesthetics updates will include new finishes, flooring, millwork, countertops and lighting.

The proposed total project budget is $4,751,775 and will be funded by FY22 Hospital Strategic Funds. This project was approved by the Hospital Board.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

Fiscal Note: No additional operating budget or personnel will be required.

Additional clarifying questions were raised and addressed prior to the motion to approve the proposed project.


A copy of the report is included as Appendix XXVII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.05 – Approval to Build Out Shelled Space in University Hospital for the Cardiac Prep and Recovery Plus Remodel Space for the Cardiovascular Medical Unit

Robin Burr, Chief Design and Construction Officer and Dan Lundergan, CEO, University of Utah Health Hospitals and Clinics introduced and presented the request to build out of shelled space in University Hospital for the Cardia Prep and Recovery Plus and remodel space for the Cardiovascular Medical Unit.

The proposed project will support moving the current Cardiac Prep & Recovery space to Level 4 of the Infill project. This project will build out the shell space on Level 4 Infill to include thirteen patient care bays and the required support spaces. Five additional inpatient rooms will be constructed in the area vacated and will include all necessary furnishings and equipment to support inpatient care for the Cardiovascular Medical Unit.

The proposed total project budget is $3,517,153 and will be funded by FY22 Hospital Strategic Funds. This project was approved by the Hospital Board.
Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

Fiscal Note: No additional operating budget or personnel will be required.

Additional clarifying questions were raised and addressed prior to the motion to approve the proposed project.

**Motion to approve 3.05 by Jim Sorenson, second by Maria Garcia.** Final Resolution: Motion Approved. Aye: Kim Brunisholz, Maria Garcia, Christian Gardner, David Parkin, J Steve Price, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

A copy of the report is included as Appendix XXVIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**Action: 3.06 – Approval to Construct an Addition and Renovate Space on Levels 1 and 2 in the Clinical Neurosciences Center for the University of Utah Hospital Administration**

Robin Burr, Chief Design and Construction Officer and Dan Lundergan, CEO, University of Utah Health Hospitals and Clinics introduced and presented the request to construct an addition and renovate space on levels 1 and 2 of the Clinical Neurosciences Center for the University of Utah Hospital Administration.

The proposed project will provide a second Neuro IR room with bi-plane on Level 2 of the Clinical Neurosciences Center to support additional capacity for managing ongoing care, financial and operational needs. The project will add 1,650 square feet to Level 1 and relocate storage and staff lounge from Level 2 to the Level 1 addition. The vacated Level 2 space will then be renovated for a Neuro IR suite. The work will be constructed in two phases.

The proposed total project budget is $6,040,697 and will be funded by FY22 Hospital Strategic Funds. This project was approved by the Hospital Board.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

Fiscal Note: No additional operating budget or personnel will be required.

Additional clarifying questions were raised and addressed prior to the motion to approve the proposed project.

**Motion to approve 3.06 by Jim Sorenson, second by Maria Garcia.** Final Resolution: Motion Approved. Aye: Kim Brunisholz, Maria Garcia, Christian Gardner, David Parkin, J Steve Price, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

A copy of the report is included as Appendix XXIX with the official minutes of this meeting and is on file in the office of the Secretary to the University.
UNIVERSITY FOCUS

Information: 4.01 – University Focus – Equity, Diversity, and Inclusion

Mary Ann Villarreal, Vice President for Equity, Diversity, and Inclusion presented the University Focus.

Dr. Villarreal reviewed the U’s long history, legacy and commitment to diversity and the evolution of the current division of Equity, Diversity, and Inclusion. She reported on the work, goals and progress within the division and cited the following:

Our Vision
- We will be the inclusive community of choice to learn, play, discover, and grow. We will accomplish this through collective and individual action toward a new model for equity, (diversity, and inclusion) for the changing landscape of higher education and needs of our communities.

Our Approach
- equity focused
  - An Equity framework is the recognition and analysis of historic, persistent factors that have created unequal systems
  - Equity is not about the individual but about the everyday practices
  - Equity is an intentional practice that helps increase retention, engagement and belonging
- shared responsibility and accountability model
- align efforts and resources for maximum impact

Dr. Villarreal noted that the division sponsors numerous events and initiatives and mentioned the collaboration with several centers within the division.

VP Villarreal shared the division will be launching an EDI Strategy Council, comprised of a point of contact / lead person from each college, division unit and organization. The charge of the council is to lead in the development of an Equity, Diversity, and Inclusion roadmap for units and colleges to use as a guide towards meeting EDI goals of Strategy Refresh 2025 for the University of Utah and UHealth.

To develop equity minded leadership, the University of Utah has acquired the National Leadership Academy (NLA) Fellows Program. Since 2015 the NLA Fellows Program has transformed over 130 people at 70 institutions. Over this next year the leadership team will then share the program across the other 16 USHE institutions in Utah.

A copy of the report is included as Appendix XXX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

CHAIR’S REPORT

Action: 5.01 – Current Events

Chair Christian Gardner acknowledged the Board’s shared grief for the loss of our student-athlete, Aaron Lowe and expressed sympathy to his family, friends, and teammates. President Randall and Mark Harlan,
Athletic Director also commented, noting the past two weeks have been extremely difficult for our students, coaches, and staff. Healing is a long process, but our students are displaying strength and resiliency and they are surrounded by a terrific support system.

Chair Gardner referenced the report and recommendations received last spring from the Academic Senate’s Ad Hoc Committee for Divestment and Reinvestment Investigation. Since then a subset of trustees have been conducting due diligence to:

- assess current University actions and activities related to environmental sustainability,
- identify those actions and activities with the largest positive and sustained outcomes, and
- identify potential unintended consequences associated with current and possible actions and how those consequences might be minimized.

Gardner stated the Board is making progress on this front and expressed appreciation to the committee and others for their patience as the trustees work through their process.

**PRESIDENT'S REPORT**

**Report: 6.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research**

President Randall referred Trustees to the written report included in the agenda materials noting that many remarkable things are happening at the University of Utah.

A copy of the items is included as Appendix XXXI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**Report: 6.02 – Current Events and Updates**

President Randall noted the following:

- Fall Break this week.
- He thanked Jason Perry, Vice President for Government Relations and Heidi Woodbury, Vice President for Institutional Advancement for a successful event last week in DC, the first gathering at our recently acquired space, the Orrin G. Hatch House.
- October 14 is Employee Appreciation Day – he thanked Jeff Herring, Chief Human Resources Officer, and team for organizing this annual event.
- October 15 – the U’s National Advisory Council will be on campus for their bi-annual meeting.
- October 29 - Olympic Cauldron Plaza Reopening event - invitations are forthcoming.

**SENIOR VICE PRESIDENTS REPORTS**

**Report: 7.01 – Health Sciences Report**

In a written report to the Board, Dr. Mike Good noted the following:
New Leadership Appointments

- Following a national search, Dan Lundergan, MHA, is appointed CEO for University of Utah Health Hospitals and Clinics. Lundergan successfully served as interim CEO of University of Utah Health Hospitals and Clinics since February 2021 and as Chief Operating Officer, both formal and interim, since 2016.

- Alison Flynn Gaffney, CMRP, MHA, FACHE, Executive Director of University Hospital, Service Lines and System Planning, is appointed Interim Chief Operating Officer at University of Utah Health Hospitals and Clinics.

- Meg Johnson is the new Senior Executive Director of Advancement for the Spencer Fox Eccles School of Medicine. Johnson comes to U of U Health from the University of Nebraska Foundation and University of Nebraska Medical Center where she served as Assistant Vice President of Development.

Stroke and Digital Health Awards

- U of U Health received the American Heart Association/American Stroke Association’s Get With The Guidelines – Stroke Gold Plus Quality Achievement Award with Target: Stroke Honor Roll Elite. This award recognizes our stroke team’s commitment to ensuring stroke patients receive the best treatment and best possible outcomes based on the latest scientific evidence.

- For the eighth consecutive year, University of Utah Hospital was recognized among CHIME Healthcare’s Digital Health Most Wired Hospitals for effectively applying core and advanced technologies into its clinical and business programs. In 2021, the hospital earned a Level 9 “Honor” certification and the Performance Excellence Award.

Health Sciences Library Turns 50

- The Spencer S. Eccles Health Sciences Library celebrated its 50th Anniversary on October 4, 2021. Made possible by what was the first major gift from the Eccles family, the library continues to power health sciences education, research, and clinical care for the University of Utah and our community.

Awards, Grants & Recognition

- Scott Summers, PhD, professor of nutrition and integrative physiology, and co-director of the Diabetes & Metabolism Research Center, was installed as the William J. Rutter, PhD, Presidential Endowed Chair in Biochemistry.

- John Inadomi, MD, chair of the Department of Internal Medicine, was honored as the newest Jon M. Huntsman Presidential Chair at the inaugural gathering of the Jon M. Huntsman Presidential Society.
A copy of the report is included as Appendix XXXII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Report: 7.02 – Academic Affairs Report

Dr. Dan Reed introduced Brian Gibson who began his new role on July 1st as the new Chief Global Officer.

Steve Robinson shared an update on fall 2021 enrollment.

- Overall enrollment increased just over 4 percent
  - Increased number of students over last year - 1,300
  - Total Enrollment - 32,424
- Graduate student enrollment increased about 2 percent
  - Increased number of grad students over last year - 109
  - Total Enrollment – 8,598
- Incoming freshman class grew almost 20 percent
  - Increased number of incoming freshmen over last year - 5,361
- Those individuals who self-identify as belonging to a domestic minority group grew by about 12 percent
  - Increased number of self-identify as belonging to a domestic minor group over last year - 1,500
- For fall 2022 the University is currently up 40 percent in early applications

Shared in a written report to the Board, Dr. Reed noted the following:

News Items:

- **1U4U Symposium**
  
  University leaders from Academic Affairs and the Health Sciences celebrated the work of 33 cross-campus teams at a symposium Sept. 24.

  The University of Utah’s “One U” mantra has become shorthand on campus for collaboration and inclusivity. But over the past 18 months, 1U4U faculty have been living and breathing the slogan. Selected in January 2020, these teams of scholars, researchers, artists, and teachers developed and implemented interdisciplinary projects incorporating both health sciences and academic affairs fields of study:
  
  - Two projects—one in the School of Medicine, the other in the School for Cultural and Social Transformation—developed pipelines to increase student diversity in graduate programs.
  - Another group created a timely virtual reality anatomy program for students in nursing, medicine, and dentistry at a time when most university classes were taught online.
  - Another project organized through the School of Music gathered visual and musical artists to interpret and express science about climate change.
  - Yet another team established a scholarly network to study and teach about gender-based violence.
- **AI & Society**

A virtual symposium about the intersection of Artificial Intelligence and Society sponsored by the Utah Informatics Initiative (UI2) and the Tanner Humanities Center Sept. 21 and 22 drew more than 60 participants each day.

Artificial intelligence (AI) and machine learning have made modern life infinitely easier, quicker, and more connected. But the limits of “smart machines” also are on display every day. Its clear artificial intelligence needs reasonable boundaries, mathematician and computer scientist Moshe Vardi, the keynote speaker, told those gathered on Day 1.

Six University of Utah faculty presented about their work studying artificial intelligence and machine learning on Day 2, followed by a panel discussion including Vardi, Tanner Humanities Center Director Erika George and SVPAA Dan Reed.

Tanner Humanities events will carry the AI theme throughout the fall.

- **Student Support**

University of Utah students received a third round of COVID relief grants in September.

The U Scholarships & Financial Aid office started distributing $27 million in direct funding to students. Each student will receive a minimum grant of $500. Additional grants of $250 will be awarded to students who have completed a FAFSA form and demonstrate financial need. And the approximately 4,900, federal Pell Grant-eligible students will receive yet an additional $250, for a total grant of $1,000.

Over the course of three federal COVID relief packages—including the CARES Act, CRRSA and ARP—the U has dispensed more than $46 million in direct student aid. Continuing students have received up to $2,500.

A copy of the report is included as Appendix XXXIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**ASUU UPDATE**

**Report: 8.01 – ASUU Report**

Trustee Jessica Wojciechowski gave an overview of her written report noting accomplishments and issues of focus over the past month.

A copy of the report is included as Appendix XXXIV with the official minutes of this meeting and is on file in the office of the Secretary to the University.
ACADEMIC SENATE

Report: 9.01 – Academic Senate Report

Academic Senate President Christina Porucznik referred Trustees to her written report and offered to respond to questions.

A copy of the report is included as Appendix XXXV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

INFORMATION

Information: 10.01 – Graduate Council Review – College of Nursing PhD and Gerontology Programs

Chair Gardner referenced the Graduate Council Reviews and invited questions. None were raised.

A copy of the Graduate Council Review is included as Appendix XXXVI respectively, with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ADJOURN

Resolution: Chair Christian Gardner recommended a motion to adjourn the open meeting of the Board of Trustees.

At 10:47 a.m., the meeting was adjourned.

The next scheduled meeting will be held on November 9, 2021.

Motion to approve by Kim Brunisholz, second by Maria Garciaz. Final Resolution: Motion Approved.


Signed by: Laura Snow

Date approved: 9 November 2021