

UNIVERSITY OF UTAH
BOARD OF TRUSTEES MEETING
AUGUST 10, 2021

TRUSTEES PRESENT

Kim Brunisholz	Bassam Salem
Katie Eccles (Vice-Chair) (via phone)	Randy Shumway
Maria Garciaz	Jim Sorenson (via Zoom)
Christian Gardner (Chair)	Jessica Wojciechowski
David Parkin	

Excuse

J. Steve Price

UNIVERSITY REPRESENTATIVES PRESENT

Morgan Aguilar	Specialist, Marketing and Communications
Cathy Anderson	Chief Financial Officer
Sam Jensen Augustine	Manager, Energy/Sustainability
Brenda Bowen	Director, Global Change and Sustainability Center
Richard Brown	Dean, College of Engineering
Robin Burr	Chief Design and Construction Officer
Kerry Case	Chief Sustainability Officer
Stuart Culver	Dean, College of Humanities
Alison Flynn Gaffney	Executive Director, U of U Health Services Lines, Ancillary and Support Services
Michael Good	Interim President and Senior Vice President, Health Sciences
Josh Grant	Executive Director of Development, College of Engineering
Chase Hagood	Senior Associate Vice President, Academic Affairs and Dean of Undergraduate Studies
Mark Harlan	Athletics Director
Steve Hess	Chief Information Officer
LuMing Mao	Professor, Writing and Rhetoric
Laura Marks	Special Assistant to the Senior Vice President for Academic Affairs
Lori McDonald	Vice President for Student Affairs
Robert Muir	Executive Director, Debt and Asset Management
Melody Murdock	Director, Editorial Content and Strategy, Marketing and Communications
Chris Nelson	Director, Public Relations and Communications
Ken Nye	Deputy Chief Facilities Officer
David Perrin	Dean, College of Health
Jason Perry	Vice President, Government Relations
Christina Porucznik	President, Academic Senate
Annalisa Purser	Executive Officer/Director to Chief Safety Officer
Taylor R. Randall	President
Daniel Reed	Senior Vice President, Academic Affairs
Patti Ross	Chief Business Strategy Officer
Jo Scofield	President, University of Utah Staff Council
Laura Snow	Chief of Staff and Secretary to the University
Keith Squires	Interim Chief Safety Officer

Jeanette Taylor	Administrative Manager, Senior VP Academic Affairs
Phyllis Vetter	Vice President and General Counsel
Mary Ann Villarreal	Vice President for Equity, Diversity, and Inclusion
Stephen Walston	Professor, Operations & Information Systems
Karen West	Liaison to the Board of Trustees
Bryce Williams	Immediate Past President, Staff Council
Gordon Wilson	Associate Vice President for Administrative Services
Shawn Wood	Communication Specialist, Marketing and Communications
Heidi Woodbury	Vice President for Institutional Advancement

OTHERS

Taylor Monney	Student, University of Utah
Julie Johnsson	Administrative Assistant, Global Change and Sustainability Center
Stacia Worndle	Associate Director of Learning

CALL TO ORDER

Information: 1.01 – Call to Order

The meeting of the Board of Trustees was called to order at 9:02 AM in the Cleone Peterson Eccles Alumni Center, Sorenson Legacy Foundation Boardroom. Chair Christian Gardner welcomed Trustees and others in attendance and excused J. Steve Price who was unable attend.

Chair Gardner welcomed new trustees, Maria Garcia and Bassam Salem, who were appointed by Governor Cox and confirmed by Utah Senate and began their four-year term on July 1st. They bring wisdom, broad experience, and fresh perspective to the work of the Board and we are pleased to have them join us.

Gardner welcomed President Taylor Randall to his first Board of Trustees Meeting in his new role as 17th president of the University of Utah, having been selected just 5 days ago on August 5.

Chair Gardner welcomed the Staff Council President for 2021-22, Jo Scofield, who works in Housing & Residential Education.

GENERAL CONSENT

Action (Consent): 2.01 – Minutes of the June 8 and June 9 Meetings of the Trustees

Action (Consent): 2.02 – Faculty and Staff Matters (Appendix I)

Action (Consent): 2.03 – Sponsored Projects Report (Appendix II)

Action (Consent): 2.04 – Monthly Comparison (Gifts) Report (Appendix III)

Action (Consent): 2.05 – University Leases (Appendix IV)

Action (Consent): 2.06 – Report of Investments Portfolio for the Month of June (Appendix V)

Action (Consent): 2.07 – Create Policy – Policy 4-010 University Enterprise Email (Appendix VI)

Action (Consent): 2.08 – Certificate – Environmental Humanities and Transformative Justice (Appendix VII)

Action (Consent): 2.09 – Name Change – Digital Photography Minor to Photography Minor (Appendix VIII)

Action (Consent): 2.10 – Name Change – University Connected Learning (Appendix IX)

Action (Consent): 2.11 – Disposition of Donated or Gifted Property – Approval to Sell Approximately 10 Acres of Vacant Land Located Near Talmage in Duchesne County, Utah (Appendix X)

Action (Consent): 2.12 – Acceptance of Donated or Gifted Property – Approval to Accept the Below Donated or Gifted Properties (Appendix XI)

Action (Consent): 2.13 – Approval to Change the Resolution Giving Certain Employees of the University Authorization to Sell or Transfer Stocks, Bonds, or Other Securities Held by the University (Appendix XII)

Action (Consent): 2.14 – Capital Facilities Projects – Approval to Remodel Existing Space in the University Hospital, Level A, for the ARUPP Administrative Offices (Appendix XIII)

Action (Consent): 2.15 – ASUU 2021 – 2022 Budget (Appendix XIV)

Motion to approve the Consent Calendar by David Parkin, second by Maria Garciaz. Final Resolution: Motion Approved. Aye: Kim Brunisholz, Katie Eccles, Maria Garciaz, Christian Gardner, David Parkin, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

Background materials are included in the Appendices (as noted above) and are on file in the office of the Secretary to the University.

ACTION AGENDA

Note – Items 3.01 and 3.02 were voted on as a group with the results noted under item 3.02.

Action: 3.01 – Master of Arts/Science in Writing and Rhetorical Studies

Dean Stuart Culver, College of Humanities, and Professor LuMing Mao, Writing and Rhetoric Studies introduced both the Master of Arts/Science and the PhD in Writing and Rhetorical Studies.

The MA/MS program in Writing and Rhetoric Studies (WRS) engages students in developing the intellectual background and research, pedagogical, and professional skills necessary for Master's work in rhetoric and composition and/or for other academic or non-academic work. The degree emphasizes rhetoric's connections with writing as a traditional and contemporary technology, as an instructional concern inside and outside formal educational environments, and as a practice integrated into organizations,

publics, workplaces, and other human societies. It emphasizes broad disciplinary training and professional development culminating in a thesis, a comprehensive/capstone examination, or a project.

A copy of the report is included as Appendix XV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.02 – Doctor of Philosophy in Writing and Rhetorical Studies

The PhD program engages students in developing the intellectual background and research skills necessary to enter the field of writing and rhetoric studies as professionals engaged in a variety of pedagogical and scholarly work. It emphasizes rhetoric's connections with writing as a traditional and contemporary technology, as an instructional concern inside and outside formal educational environments, and as a practice integrated into organizations, publics, workplaces, and other human communities. It emphasizes both broad disciplinary training and the refinement of a specific scholarly project realized in a dissertation--an extended, original work grounded in the field and representing a substantial, knowledgeable contribution.

Additional clarifying questions were raised and addressed prior to the motion to approve the proposed degrees.

Motion to approve items 3.01 and 3.02 by David Parkin, second by Maria Garciaz. Final Resolution: Motion Approved. Aye: Kim Brunisholz, Katie Eccles, Maria Garciaz, Christian Gardner, David Parkin, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

A copy of the report is included as Appendix XVI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.03 – Master of Healthcare Management

Stephen Walston, Professor, Operations & Information Systems introduced the Master of Healthcare Management.

This proposed degree is structured to prepare practicing professionals to take on leadership roles in a variety of healthcare organizations in their country. In the highly competitive, market-driven environment, students in the University of Utah's MHM program will learn to be visionary, transformative, and effective leaders amidst profound and rapid change. The program will be conducted with learning cohorts to provide students with lasting knowledge and a professional network.

Motion to approve 3.03 by Kim Brunisholz, second by Randy Shumway. Final Resolution: Motion Approved. Aye: Kim Brunisholz, Katie Eccles, Maria Garciaz, Christian Gardner, David Parkin, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

A copy of the report is included as Appendix XVII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.04 – Capital Facilities Projects – Approval to Build Out Space on Both Floors of HPER East for the College of Health

Ken Nye, Deputy Chief Facilities, and Dean David Perrin introduced the proposed build-out of space on both floors of HPER East for the College of Health.

The proposed project will remodel space on both floors of the HPER East building to meet the current demand for additional research space. The College of Health has experienced dramatic growth in research funding and associated expenditures, staff and students. This project will remodel an area that was previously four racquetball courts to create separate labs for Movement Research, Exercise Intervention and Exercise Testing. While incorporating the existing Biomechanics Lab, the project will also construct interview rooms, office and conferencing space and will include a new control room, kitchen, restrooms and shower room. HVAC, electrical, plumbing and IT services will be included in this project. Furnishing and equipment will be addressed separately from the project.

The proposed total project budget is \$2,943,000 and will be funded by College of Health and Administrative funds.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

Fiscal Note: No additional operating budget or personnel will be required.

Motion to approve 3.04 by Jim Sorenson, second by David Parkin. Final Resolution: Motion Approved. Aye: Kim Brunisholz, Katie Eccles, Maria Garcia, Christian Gardner, David Parkin, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

A copy of the report is included as Appendix XVIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.05 – Approval of the FY2022-2023 Capital Facilities Budget Request for an Interdisciplinary Computing Building and the Projected “5-Year Plan” for Capital Projects

Senior Vice President Dan Reed, Ken Nye, Deputy Chief Facilities Officer, and Dean Rich Brown, College of Engineering, introduced and presented the request for an Interdisciplinary Computing building.

This Interdisciplinary Computing Building represents the University’s highest priority state-funded facility need as determined by the President.

The submittal documentation is enclosed and summarized below.

- Total project cost of \$119,836,700 with a request for state funding of \$90,000,000 and a University funding commitment of \$29,836,700
- Total new building square footage of 208,926 GSF
- Request of ongoing state operations & maintenance funding of \$1,764,600

- The Five-Year Plan projects are identified as the Interdisciplinary Wet Bench Lab Building and College of Health HPER Academic Space. This is just a projection of potential future state funded requests and does not commit the University to these projects.

Upon approval by the University's Board of Trustees, the Interdisciplinary Computing Building will be presented to the State Board of Higher Education, the State Building Board, and the 2022 Utah Legislature for final approvals.

Motion to approve 3.05 by Bassam Salem, second by David Parkin. Final Resolution: Motion Approved. Aye: Kim Brunisholz, Katie Eccles, Maria Garcia, Christian Gardner, David Parkin, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

A copy of the report is included as Appendix XIX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

UNIVERSITY FOCUS

Information: 4.01 – University Focus – University Safety

Keith Squires, Interim Chief Safety Officer, presented the University Focus.

University Safety has adopted a new approach with a focus on a holistic approach to safety through working collaboratively across campus and building a unified team dedicated to creating a safe environment where everyone feels safe, welcomed, accepted, and empowered to succeed.

Key Accomplishment and Progress

- Since 2019, 70 percent of U Safety personnel and 52 percent of University Police personnel are new.
- The department began an accreditation process in June 2020 with enrollment in the Commission on Accreditation for Law Enforcement Agencies (CALEA) program. It is expected to take approximately 36 months and should be completed by mid-2023.
- Hired three Crisis Support Specialists, who serves as part of team with law enforcement to be liaisons with victims and those experiencing a crisis.
- Established three safety committees – all committees are represented by faculty, staff and students
 - Independent Review Committee –
 - Chaired by Amos Guiora, Professor, S.J. Quinney College of Law
 - Reviews every complaint that comes in on any of safety or law enforcement personnel
 - Public Safety Advisory Committees
 - Approximately 35 members serving on the committee
 - Advise on pertinent issues e.g. issuing of notification and how those notifications are closed
 - Safety Committees with Environmental Health and Safety
- In fall 2021 a SafeU Student Ambassador pilot program will launch. A cohort of three students will help connect the Safety Department with the student population and will also identify key safety topics and lead projects to help address the identified key safety topics.

- In fall 2021 will launch a new SafeU App

Representing the Trustees, Chair Gardner expressed appreciation for the excellent leadership Keith Squires has provided and the changes he has made that will help grow the University in the right direction.

A copy of the report is included as Appendix XX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Information: 4.02 – University Focus – Sustainability

Kerry Case, Chief Sustainability Officer, presented the University Focus.

Ms. Case began her presentation by sharing the University of Utah's Sustainability Office definition of sustainability. Sustainability is the integrated pursuit of social equity, environmental integrity, and economic security for current and future generations. This definition is one of the primary reasons Ms. Case chose to become part of the University of Utah after serving the past 20 years on sustainability in Utah's higher education. In general individuals tend to think of sustainability as environment or environmentalism. What she saw in the U was an institution that understood we are truly talking about a sustainable future for everyone you also need to consider social equity and economic security in our decisions.

In 2007 then President Michael Young signed the American College and University Presidents Climate Commitment and the Sustainability Office began. Since that time many significant accomplishments have occurred in sustainability here at the U.

- STARS Awards
 - Gold (2020)
 - Silver (2017)
 - Bronze (2011)
- Gold-certified bicycle-friendly campus
- #9 EPA college green power partnership
- Tree campus USA certification
- Bee campus USA certification
- U.S. DOE better building challenge
- Practice green health environmental excellence award

With all of these accomplishments the University still has lofty goals.

- By 2025 reduce emissions by 50 percent
- Become carbon neutral by 2050
- Be a high-performance building standard
- LEED Silver

Ms. Case discussed some of the major categories we look at to earn a STARS ratings and a few fast facts.

- Education
 - The vast majority of our academic departments are teaching sustainability and have it in their curriculum.
 - 78 percent of academic departments have a least one sustainability designated course
 - Employers are looking for a sustainability literate workforce

- Research
 - 65 percent of academic departments are engaged in sustainability research
 - The Global Change and Sustainability Center (GCSC), our research arm that promotes interdisciplinary sustainability.
 - GCSC maintains an inventory where students can look up who is doing research related to sustainability
- Engagement
 - One of the primary responsibilities of the Sustainability Office is to offer meaningful sustainability engagement outside the classroom.
- Operations
 - The U has reduced its greenhouse gas emissions by 27 percent since 2007.
 - Significant declines due to reduction in emissions from electricity use, renewables and running buildings more efficiently.
 - The U has reduced per person water use by 30 percent over the past decade.
- Planning
 - Completed the 2021 Resilience Assessment
 - This fall will begin the 2023 Climate Action Plan as part of the President's climate commitment. The plan will outline strategies to improve our climate resilience.

The Office of Sustainability has created a dashboard to respond to the students' request for transparency. This dashboard can be found at sustainability.utah.edu/dashboard.

A copy of the report is included as Appendix XXI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

CHAIR'S REPORT

Action: 5.01 – Current Events and Announcement

Chair Christian Gardner acknowledged the campus and community participation in the presidential search process and thanked everyone for their efforts to make this a successful search.

PRESIDENT'S REPORT

Report: 6.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research

Interim President Good referred Trustees to the written report included in the agenda materials noting that many remarkable things are happening at the University of Utah.

A copy of the items is included as Appendix XXII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Report: 6.02 – Current Events and Updates

Dr. Good noted August is a busy month at the U with students moving into the residence halls next week and fall semester classes begin on Monday, August 23rd. He congratulated President Randall and noted that the leadership transition is underway; he and the president are meeting and talking frequently, and the Cabinet team is also actively engaged in the process.

SENIOR VICE PRESIDENTS REPORTS

Report: 7.01 – Health Sciences Report

In a written report to the Board, Dr. Mike Good noted the following:

Global, Regional, and National Recognition for University of Utah Hospital

- For the eighth consecutive year, U.S. News & World Report ranks University of Utah Hospital #1 in Utah and the Salt Lake City metro area. University of Utah's Huntsman Cancer Institute (HCI) ranked 30th in the country for cancer care, while the John A. Moran Eye Center ranked 11th in the country for ophthalmology care.
- University of Utah Hospital has been named to the 2021 NRC Health Top 100 Consumer Loyalty list, the only loyalty-based hospital rankings that recognize the top U.S. health care organizations for earning exceptional loyalty ratings from their patient populations. Additionally, our hospital is being recognized as Best in Class—a distinction bestowed upon only 10 organizations that received the highest mark of consumer approval.

Improving Community Health

- In a recent article by the Association of American Medical Colleges, U of U Health is highlighted for achieving an employee vaccination rate of more than 80 percent. Extended vaccine clinic hours and prioritizing the entire team, including environmental services personnel and learners, are among our strategies for success.

Awards, Grants & Recognition

- A new clinical trial led by Sara Shizuko Morimoto, PsyD, associate professor of population health sciences, received a five-year, \$7.5 million grant from the National Institute of Mental Health to test whether a web-based intervention that resembles a video game can alleviate depression in older adults in the comfort and safety of their own homes.
- The Medical Library Association approved Catherine Soehner, MLS, BSN, Director of the Spencer S. Eccles Health Sciences Library, for membership in the Academy of Health Information Professionals (AHIP) at the Distinguished Level.

A copy of the report is included as Appendix XXIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Report: 7.02 – Academic Affairs Report

Dr. Dan Reed introduced Thomas Chase Hagood, Ph.D., who began his new role on July 22nd as the new Senior Associate Vice President for Academic Affairs and Dean of the Office of Undergraduate Studies.

Shared in a written report to the Board, Dr. Reed noted the following:

News Items:

Academic Freedom

The Academic Affairs Office has launched a new website for faculty with practical communication tips and links to academic freedom resources.

The Website reaffirms the University's commitment to academic freedom and provides links to communication, safety, and privacy resources, including:

- The U's speech policy, including faculty rights and responsibilities
- Communication resources, including how and when to interact with government officials
- Safety resources, including how to respond to threats and harassment
- Protection of employee privacy
- Document preservation when subject to GRAMA (Freedom of Information) requests

Artificial Intelligence & Society

- The Utah Informatics Initiative and Tanner Humanities Center have teamed up to host a virtual symposium Sept 21 and 22, exploring the idea of how Artificial Intelligence (AI) has changed modern life and how we make connections.

Artificial Intelligence technology is woven throughout modern life: From Netflix algorithms recommending shows similar to those you've watched in the past, to your car's navigation system braking before you do, to your smartphone offering suggested responses—"Sounds good!"—to that text you're writing.

So, if AI is already here, can we change and shape this technology's role in our future?

"Each of our lives is increasingly impacted by Artificial Intelligence—how we accomplish tasks, our habits, even the way we think about the world—and nearly every aspect of intellectual pursuit is changing through this technology," said Mike Kirby, UI2 director. "To be proactive, we need to ask not only, 'What do we do?' but 'How do we do it?'"

A copy of the report is included as Appendix XXIV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ASUU UPDATE

Report: 8.01 – ASUU Report

Trustee Jessica Wojciechowski gave an overview of her written report noting accomplishments and issues of focus over the past month.

A copy of the report is included as Appendix XXV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ACADEMIC SENATE

Report: 9.01 – Academic Senate Report

Academic Senate President Christina Porucznik referred Trustees to her written report and offered to respond to questions.

A copy of the report is included as Appendix XXVI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

INFORMATION

Information: 10.01 – Graduate Council Review – David Eccles School of Business School-wide Programs

Information: 10.02 – Graduate Council Review – Department of City and Metropolitan Planning

Information: 10.03 – Graduate Council Review – Health, Kinesiology, and Recreation

Chair Gardner referenced the Graduate Council Reviews and invited questions. None were raised.

A copy of the Graduate Council Review is included as Appendix XXVII- XXIX respectively, with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ADJOURN

Resolution: Chair Christian Gardner recommended a motion to adjourn the open meeting of the Board of Trustees.

At 11:10 a.m., the meeting was adjourned.

The next scheduled meeting will be held on October 12, 2021.

Motion to approve by Randy Shumway, second by Kim Brunisholz. Final Resolution: Motion Approved. Aye: Kim Brunisholz, Katie Eccles, Maria Garciaz, Christian Gardner, David Parkin, Bassam Salem, Randy Shumway, Jim Sorenson and Jessica Wojciechowski.

Signed by: Laura Snow

Date approved: 12 October 2021