

UNIVERSITY OF UTAH
BOARD OF TRUSTEES MEETING
OCTOBER 13, 2020

TRUSTEES PRESENT

Kim Brunisholz	Anne-Marie Lampropoulos
H. David Burton	David Parkin
Katie Eccles (Vice-Chair)	J. Steve Price
Christian Gardner (Chair)	Randy Shumway
Ephraim Kum	Jim Sorenson

UNIVERSITY REPRESENTATIVES PRESENT

Brooke Adams	Executive Communications Manager
Cathy Anderson	Chief Financial Officer
Robin Burr	Chief Design and Construction Officer
Tyler Christopoulos	Associate Instructor, Communication Science & Disorders
Randy Dryer	President, Academic Senate
Linda Dunn	Interim Chief Alumni Relations Officer
Alison Flynn Gaffney	Executive Director, U of U Health Services Lines, Ancillary and Support Services
Michael Good	Senior Vice President, Health Sciences
Mark Harlan	Athletics Director
Jeff Herring	Chief Human Resources Officer
Steve Hess	Chief Information Officer
Dave Kieda	Dean, Graduate School
Dan Lundergan	Chief Operating Officer, University of Utah Hospitals and Clinics
Marlon Lynch	Chief Safety Officer
Laura Marks	Special Assistant to the Senior Vice President for Academic Affairs
Lori McDonald	Vice President for Student Affairs
Robert Muir	Executive Director, Administrative Services, Treasury Services
Melody Murdock	Director, PR/Communications
Jerry North	Senior Director, Facilities & Engineering, University of Utah Hospitals and Clinics
Ken Nye	Deputy Chief Design and Construction
Jason Perry	Vice President, Government Relations
Taylor Randall	Dean, David Eccles School of Business
Daniel Reed	Senior Vice President, Academic Affairs
Jennifer Reed	Director, Auxiliary Services
Barb Remsburg	Executive Director, Housing & Residential Education
Patti Ross	Chief Business Strategy Officer
Jonathan Shear	Associate Vice President, Chief Investment Officer
Collin Simmons	Associate Director, Operations; Interim Director Commuter Services
Laura Snow	Chief of Staff and Secretary to the University
Bryce Williams	President, Staff Council
Phyllis Vetter	Vice President and General Counsel
Mary Ann Villarreal	Vice President for Equity, Diversity, and Inclusion
Bill Warren	Chief Marketing and Communications Officer
Ruth Watkins	President
Karen West	Liaison to the Board of Trustees

Andy Weyrich	Vice President for Research
Gordon Wilson	Associate Vice President for Administrative Services
Mark Winter	Associate Vice President, Budget and Finance
Shawn Wood	Communication Specialist, Marketing and Communications
Heidi Woodbury	Vice President for Institutional Advancement

OTHER

Stephen Hodson	Senior Vice President, Fund Evaluation Group
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CALL TO ORDERInformation: 1.01 – Call to Order

The meeting of the Board of Trustees was called to order at 9:05 AM via a Zoom meeting. Chair Gardner welcomed Trustees and others in attendance.

Chair Gardner began the meeting by recognizing Indigenous Peoples Day, October 12, and read the land acknowledgment statement drafted by the University's Native American Land Use Committee, in advance of Native American Heritage Month in November

CHAIR'S REPORTAction: 2.01 – Current Events and Announcement

Chair Gardner noted the following:

- Congratulations to the U and our state on successfully hosting the nation's only 2020 Vice Presidential Debate last week, on October 7th.
- Thanks in advance to Randy Shumway who will represent the Trustees at the Utah Board of Higher Education (UBHE) Town Hall later this month. This session will address changes to UBHE under recent legislation, S.B.111 Higher Education Amendments.

PRESIDENT'S REPORTAction: 3.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research

President Watkins noted the written report included in the agenda materials and the following:

- PBS Utah won five Rocky Mountain Emmy Awards for its weekly series, *This Is Utah*, and the documentary film, *Marriner Eccles: Father of the Modern Federal Reserve*.

This Is Utah, which celebrates the people and places that make Utah home, received four Emmys, including:

Chris Olivas won the Promotion Program award in the Single Spot or Image category for producing an on-air spot for season two.

The segment, “All the World’s a Stage,” hosted by Liz Adeola, produced by Nancy Green, Sally Shaum, Carol Dalrymple, Dana Barraco, with videography by John Rogers, audio engineering by Brenton Winegar, and post-editing by Lee Ollerton received the award in the Arts/Entertainment Program Special. The episode gave viewers a glimpse into Utah’s arts and cultural community, from theatre to hip hop to fashion.

The segment, “Carol’s Pastry Shop,” received the Emmy for Human Interest Program Segment and was produced by Sally Shaum with videography by John Rogers and audio engineering by Brenton Winegar. The segment tells the story of bakery owners Al and Bob Walkenhorst, who have been baking sweet confections for over 70 years.

The segment, “State Street Boxing Gym,” received the Emmy for Photographer Program with cinematography by John Rogers. The segment introduces former boxing champion David Mario Ramos, who owns State Street Boxing Gym and coaches and mentors local youth.

Marriner Eccles: Father of the Modern Federal Reserve won the award for the Writer - Program with writing by John Howe. The documentary explores the life of Marriner Eccles, who rose to prominence as the Chairman of the Federal Reserve under President Franklin D. Roosevelt.

- The Association of Academic Health Centers (AAHC) has chosen Michael Good, Senior Vice President for Health Sciences, as its chair-elect. AAHC is a global non-profit association dedicated to advancing health and well-being by enhancing its members' ability to educate the next generation of health professionals, conduct biomedical research, and provide patient care. AAHC leads its members to anticipate where healthcare, science, and education will progress in the 21st century and provide guidance to be successful in the highly transformative healthcare environment. AAHC brings a uniquely strategic, integrative, multi-professional, and multi-disciplinary perspective to the health-related challenges facing the U.S. and health systems globally.
- Nels Elde, an evolutionary geneticist at University of Utah Health, has been awarded a MacArthur Fellowship, popularly known as a “Genius Grant.” The highly regarded honor goes to talented individuals who have shown extraordinary originality and dedication in their creative pursuits and a marked capacity for self-direction.

Elde is one of 21 Fellows in 2020 who comes from various fields, each receiving \$625,000 in stipends with no strings attached. The fellowship is considered an investment in a recipient’s potential to exercise their creative instincts to benefit human society.

A copy of the items is included as Appendix I with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.02 – Current Events and Updates

- President Watkins thanked the amazing team who helped with planning and preparation for the 2020 Vice Presidential Debate and invited Jason Perry, vice president for Government Relations to comment. Perry added his appreciation and noted it was a tremendous effort undertaken by a dedicated “OneU” team.
- Heidi Woodbury, vice president for Institutional Advancement welcomed the Interim Chief Alumni Relations Officer, Linda Dunn, and invited her to introduce herself to the Trustees.
 - Dunn noted that Homecoming 2020 will occur this year, but the events will look slightly different as most will be virtual. Trustee Kim Brunisholz, representing the Alumni Board of Governors, also commented on Homecoming activities and encouraged participation.
- The Office for Equity, Diversity, and Inclusion has developed a new monthly series, “Friday Forums on Racism in Higher Education.” Vice President Mary Ann Villarreal commented briefly on the Forum held in September and invited Trustees to participate in future forums.
- Employee Appreciation Week was held September 21 – 25 with a drive-through flu shot clinic, and other virtual activities designed to engage staff and acknowledge their collective efforts to benefit the University.
- Mark Harlan, athletic director, commented briefly on the fall sports schedule, noting the impacts of COVID-19 on competition, audiences, etc.

SENIOR VICE PRESIDENT REPORT

Report: 4.01 – Health Sciences Report

Using a PowerPoint presentation, Senior Vice President Michael Good gave an update on the COVID-19 pandemic throughout the state of Utah and nationally.

In a written report to the Board, Dr. Mike Good noted the following:

New Leadership

- Line Kemeyou, MD, was appointed assistant dean for Health Equity, Diversity & Inclusion in the School of Medicine (SOM). Kemeyou will support Associate Dean Paloma Cariello, MD, on all SOM Office of Health Equity, Diversity, and Inclusion programs with specific responsibilities for faculty and trainees who come from diverse or underserved backgrounds.
- Sandi Gulbransen, MS, was named Chief Quality Officer at U of U Health, effective November 3. For the last two years, Gulbransen has served as Senior Director of System Quality, Patient Safety, and Value, working closely with Chief Medical Quality Officer Bob Pendleton, MD. Pendleton accepted the role of Chief Medical Quality Officer for the University of Missouri Health Care.

Top Performer in Quality for 11 Years

- The 2020 Vizient Quality and Accountability Ranking recognized U of U Health as a “top performer” for delivering high-quality in-patient care (for the 11th consecutive year) and ambulatory care (for the 6th consecutive year).

Ranked Best Employer in Utah by Forbes

- In September, Forbes released its second annual ranking of America's Best Employers By State, and U of U Health was among five health systems that earned the top spot in their respective states in 2020. Forbes surveyed 80,000 Americans to identify the organizations liked best by employees.

Improving Community Health

- Despite being postponed five months and moved to a virtual platform, 29 multi-disciplinary student teams competed in the 10th annual Bench to Bedside Competition to design technology solutions that address unmet clinical needs. More than \$112,000 was awarded, including a \$25,000 grand prize.

Awards, Grants & Recognition

- The National Institutes of Health has awarded \$5 million to SCALE-UP Utah, led by Rachel Hess, MD, Guilherme Del Fiol, MD, Ph.D., and David Wetter, Ph.D. Carried out in partnership with 12 community health systems across Utah, SCALE-UP Utah aims to improve COVID-19 screening and testing in rural and underserved communities.
- The Department of Health and Kinesiology in the College of Health ranked 10th overall in the National Academy of Kinesiology 2020 Doctoral Program Review. This is the highest ranking for the U in this program's 20 years, up from 24th in 2015. The ranking reflects data collected on program faculty and students.

A copy of the report is included as Appendix II with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Report: 4.02 – Academic Affairs Report

Senior Vice President Dan Reed noted the following:

News Items

- Longtime Advocate for U Students Retiring from Administration
 - Martha Bradley Evans, senior associate vice president for Academic Affairs and dean of the Office of Undergraduate Studies, will retire from administrative duties at the end of the 2020-2021 Academic Year. After nearly two decades in leadership at the university, Bradley Evans will return to the classroom following a year-long sabbatical. Bradley Evans oversaw the growth of the university’s Honors Program into the Honors College, raising

nearly \$7 million in the process, increasing student participation from 900 to more than 2,500, and laying the foundation for the Marriott Residential Housing Community for honors students. She led the creation of numerous programs dedicated to boosting student success and degree completion, including the LEAP program, BlockU, the Dream Center, and the Transfer Pathways project. Her retirement will kick off a nationwide search for a replacement.. “We owe a huge debt of gratitude to Professor Bradley,” Reed said. “There are few parts of the undergraduate experience here at the University of Utah that haven’t been transformed by her tireless dedication to our students and their success.”

- Spring Semester Planned with Circuit Breaker

The University of Utah will again schedule a two-week “circuit breaker” halfway through the Spring 2021 Semester to interrupt and slow COVID-19 infections on campus.

An updated spring schedule was posted on the University Registrar’s website including details about the shift to all-online education during the first two weeks of March. Spring semester classes will begin one week later than usual, on Tuesday, January 19, after the Martin Luther King Jr. holiday. The online-only instruction break will last from March 1 to March 14. Students, faculty and staff will return to campus on March 15. Spring break, ininitially slated for March 8-15, will be eliminated to reduce the risk of infection spread due to travel and to allow the semester to end on time.

- Informatics Symposium

The Utah Informatics Initiative (UI2) is hosting a half-day symposium on Wednesday, October 28, from 1 to 5 p.m., dedicated to the intersection of digital technologies and the public interest. In the past few years, there has been an increased awareness in Public Interest Technology (PIT). This new term, coined by the Ford Foundation and New America, refers to the study and application of technical expertise to advance the public interest to generate benefits and promote the public good. This is particularly true for those who have not been well served historically by existing systems and policies.

Keynote speakers include Eric Meyer, dean of the Austin School of Information at the University of Texas and Cling Betts, CEO of Silicon Slopes.

Honors and Awards to Members of the University Community

- U Presidential Scholars Named - Four faculty members, a pharmacologist, a political scientist, an engineer, and a physicist, have been named Presidential Scholars at the University of Utah. The award recognizes the extraordinary academic accomplishments and promise of mid-career faculty, providing them with financial support to advance their teaching and research work.

The 2020 recipients are:

- Marco Bortolato, associate professor in the Department of Pharmacology and Toxicology in the College of Pharmacy;

- Jim Curry, associate professor and director of graduate studies for the Department of Political Science in the College of Social and Behavioral Science;
- Masood Parvania, associate professor and associate chair in the Department of Electrical and Computer Engineering in the College of Engineering; and
- Pearl Sandick, associate professor in the Department of Physics and Astronomy and associate dean of the College of Science.

Enrollment

Dr. Reed shared this overview of the fall semester enrollment.

- Highest ever enrollment (33,047)
- Largest freshman class (4,483)
- Most diverse freshman class
- Nearly 800 *For Utah* Scholarship recipients
- Highest ever graduate enrollment

After spring semester, Academic Affairs conducted a survey asking students what worked and what did not work as the semester pivoted to online. A primary concern of students was technology access. Monies from the CARES Act purchased laptop computers; therefore, allowing students to check them out from the Marriott Library. WiFi infrastructure was also enhanced in parking lots and open areas around campus, allowing students better access. Academic Affairs will conduct another survey with students at the end of this academic year.

Another project funded by CARES Act monies and state funding has been to dramatically increase credit and non-credit courses to help those individuals who face challenges in the workforce.

A copy of the report is included as Appendix III with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ASUU UPDATE

Report: 5.01 – ASUU Report

Trustee Kum gave an overview of the accomplishments he and his administration achieved the past month.

A copy of the report is included as Appendix IV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ACADEMIC SENATE

Report: 6.01 – Academic Senate Report

Academic Senate President, Randy Dryer, noted the following:

- The full Senate met for the first time this academic year on August 31 and then again on September 28. A couple of highlights from those meetings are:
 - The Senate approved two resolutions. One being to encourage all faculty to move any academic engagement planned for November 3, (election day) to asynchronous activities with nothing due on November 3 and 4. Second, encourage the University Administration to classify November 3 (election day) as a non-instruction day and encouraging student civic engagement on election day.

A copy of the report is included as Appendix V with the official minutes of this meeting and is on file in the office of the Secretary to the University.

GENERAL CONSENT

Action (Consent): 7.01 – Minutes of the August 11 Meetings of the Trustees

Action (Consent): 7.02 – Faculty and Staff Matters (Appendix VII)

Action (Consent): 7.03 – Center – Center for Business, Health and Prosperity (Appendix VIII)

Action (Consent): 7.04 – Certificate – Speech-Language Pathology Assistant (SLPA) (Appendix IX)

Action (Consent): 7.05 – Policy – Title IX Interim Rule – Policy 1-012 (Appendix X)

Action (Consent): 7.06 – University Leases (Appendix XI)

Action (Consent): 7.07 – Sponsored Projects Report (Appendix XII)

Action (Consent): 7.08 – Monthly Comparison (Gifts) Report (Appendix XIII)

Action (Consent): 7.09 – Report of Investments Portfolio for the Months of July and August (Appendix XIV)

Action (Consent): 7.10 – Investment Compliance Report (Appendix XV)

Action (Consent): 7.11 – Naming of an Amphitheater Adjacent to University of Utah (Appendix XVI)

Action (Consent): 7.12 – Naming of Facility at Huntsman Cancer Institute (Appendix XVII)

Action (Consent): 7.13 – Auxiliary Enterprises Budget (Appendix XVIII)

Action (Consent): 7.14 – Discretionary Funds Report (Appendix XIX)

Action (Consent): 7.15 – Establish Barbara Tanner Support Trusts (Appendix XX)

Action (Consent): 7.16 – Capital Facilities Projects – Approval to Renovate the Existing Dock at the University Hospital Administration (Appendix XXI)

Action (Consent): 7.17 – Capital Facilities Projects – Approval to Provide Outdoor Digital Signage for the Auxiliary Business Development Office (Appendix XXII)

Action (Consent): 7.18 – Administrative Reports from the University of Utah to the State Division of Facilities Construction & Management (Appendix XXII)

Action (Consent): 7.19 – Capital Facilities Projects – Approval of University Request for Fiscal Year 2021-2022 State Capital Improvement Funds (Appendix XXIV)

Motion to approve the Consent Calendar by Randy Shumway, second by Jim Sorenson. Final Resolution: Motion Approved. Aye: H. David Burton, Kim Brunisholz, Katie Eccles, Christian Gardner, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, J. Steve Price, Randy Shumway, and Jim Sorenson

Background materials are included in the Appendix (as noted above) and are on file in the office of the Secretary to the University.

ACTION AGENDA

Note – Items 8.01 - 8.02 were voted on as a group with the results noted under item 8.02.

Action: 8.01 – Renaming of University of Utah Building #73

Heidi Woodbury, vice president for Institutional Advancement, introduced the renaming of University of Utah Building #73.

The John and Marcia Price Theatre Arts Building - The John and Marcia Price Family Foundation has committed \$2.5 million dollars for the renovation of Building #73, and the University would like to name the building in honor of John and Marcia Price.

A copy of the report is included as Appendix XXVII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 8.02 – Naming of Space in Building #73

Heidi Woodbury, vice president for Institutional Advancement, introduced the naming of space in Building #73.

The Steve Price and Jennifer Price-Wallin Musical Theatre Classroom - The John and Marcia Price Family Foundation has committed \$500,000.00 for the Musical Theatre Classroom in Building #73. The university would like to name it in honor of Steve Price and Jennifer Price-Wallin.

President Watkins thanked the Price family for the amazing gift to the theatre arts students. Trustee Price noted one of the family's goals was to acknowledge and celebrate the artists who will use the building and space.

Motion to approve 8.01 – 8.02 by David Parkin, second by Katie Eccles. Final Resolution: Motion Approved. Aye: H. David Burton, Kim Brunisholz, Katie Eccles, Christian Gardner, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, Randy Shumway, and Jim Sorenson

Recuse: J. Steve Price

A copy of the report is included as Appendix XXVIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 8.03 – Capital Facilities Projects – Approval to Construct West Village Replacement Housing

Robin Burr, chief construction design officer, and Gordon Wilson, associate vice president for Administrative Services, presented the West Village replacement housing project.

The proposed project will build 504 units of graduate and family student housing. This will replace the 1,094 units comprising the East and West Village and the Medical Towers constructed in the early 1960's and 1970's. They are failing rapidly and will be vacated and demolished over the coming years. The project will construct three buildings for family housing totaling 298 apartments. A fourth building will have 256 beds for graduate students. Internal courtyards will provide gathering, activity, and play space. In coming years, the University will determine whether to build additional units of this type of housing.

The proposed total project budget is \$125,766,783 and will be funded by revenue bonds and repaid through housing revenues. The University is also seeking donor support to help cover project costs.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

Fiscal Note: No additional operating budget or personnel will be required.

Trustees had a robust discussion pertaining to:

- Does this project keep with the University's vision and mission?
- Continue to be sensitive to the concerns of the community surrounding the project
- Keep in mind the cost and parking for students who will live in the apartments

Motion to approve the 8.03 by J. Steve Price, second by Ephraim Kum. Final Resolution: Motion Approved. Aye: H. David Burton, Kim Brunisholz, Katie Eccles, Christian Gardner, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, J. Steve Price, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XXIX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 8.04 – Capital Facilities Projects – Approval to Provide a New Impact-Epicenter Building for the David Eccles School of Business

Robin Burr, chief construction design officer, and Taylor Randall, dean, David Eccles School of Business, presented the Impact-Epicenter Building project.

The proposed project will construct a new facility on the academic area of campus to provide collaborative space for the Sorenson Impact Center and Center for Business, Health, and Prosperity operations. The new building will provide housing space for scholars and students in approximately 254,882 square feet with between 450 and 600 beds. Considered room types are apartments, semi-suites, and traditional dorm rooms.

The proposed total project budget is \$85,688,304 funded by revenue bond and repaid by housing revenues and donor funds.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

Fiscal Note: No additional operating budget or personnel will be required.

Trustees had a robust discussion pertaining to:

- Does this project keep with the University's vision and mission?
- What is the site location?
- Funding for the project and being mindful of keeping with donors' desires for the project

Motion to approve the 8.04 by Randy Shumway, second by J. Steve Price. Final Resolution: Motion Approved. Aye: H. David Burton, Katie Eccles, Christian Gardner, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, J. Steve Price, and Randy Shumway

Recuse: Jim Sorenson

A copy of the report is included as Appendix XXX with the official minutes of this meeting and is on file in the office of the Secretary to the University

Action: 8.05 – Capital Facilities Projects – Approval to Remodel Level 1, East Side of Radiology Backfill, for Hospital Administration

Robin Burr, chief construction design officer, introduced the approval to remodel level 1 on the east side of the radiology backfill for Hospital Administration.

The proposed project will convert vacant reading rooms on the east side of Building 525 on Level 1 into active patient care imaging space. The project scope includes the demolition of the old reading room areas, installation of required structural elements for the new equipment, construction for new MRI and CT spaces and the necessary supporting space. The MRI for this project will be relocated from Area D, Level 4. A new multi-slice CT scanner will be installed. General upgrades to the current HVAC and medical gas systems will be made to support the new services.

The proposed total project budget is \$5,026,015 funded by Hospital Capital Process FY21 funds. This project has been approved by the University Hospital Board.

Approval is requested to authorize the university to design, bid, and award a construction contract to complete this project.

Fiscal Note: No additional operating budget or personnel will be required.

Senior Vice President Michael Good noted imaging is an essential part of health care. Over the past few years, the radiology and imaging department has been modernized as funding has been made available.

- Radiology Department Projects Completed
 1. Reading room
 2. Infill project – created operable space for interventional radiology

Motion to approve the 8.05 by David Parkin, second by Katie Eccles. Final Resolution: Motion Approved. Aye: H. David Burton, Katie Eccles, Christian Gardner, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, J. Steve Price, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XXXI with the official minutes of this meeting and is on file in the office of the Secretary to the University

INFORMATION AGENDA

Information 9.01 – Endowment Pool Annual Investment Update

Information 9.02 – University of Utah Asia Campus (UAC) – Addition of Two New Departments

ADJOURN

Resolution: Chair Christian Gardner recommended adjournment of the open meeting of the Board of Trustees.

At 11:51 a.m., the meeting was adjourned.

The next scheduled meeting will be held on November 10, 2020.

Motion to approve by Katie Eccles, second by Jim Sorenson. Final Resolution: Motion Approved. Aye: H. David Burton, Katie Eccles, Christian Gardner, Ephraim Kum, Anne-Marie Lampropoulos, David Parkin, J. Steve Price, Randy Shumway, and Jim Sorenson

Signed by: Laura Snow

Date approved: 10 November 2020